STRATHCONA REGIONAL DISTRICT

Area C - Integrated Community Sustainability Plan

2023

Strathcona
REGIONAL DISTRICT

CONTENTS

TERRITORIAL ACKNOWLEDGEMENT

The Strathcona Regional District respectfully acknowledges that our corporate office and the Strathcona Garden Recreational Complex are located on the traditional unceded territory of the Ligʷiłaxʷ people.

We also recognize that we operate within the traditional, treaty and unceded territories of the Ehattesaht, Homalco, Ka:'yu:'k't'h' I Che:k'tles7et'h, Klahoose, K'omoks, Mowachaht — Muchalaht, Nuchatlaht, Tlowitsis, We Wai Kai and Wei Wai Kum First Nations.

INTRODUCTION

What is this plan?

An Integrated Community Sustainability Plan (ICSP) is a long-term plan developed in consultation with community members to identify shared direction for long-term success and sustainability.

This ICSP for Area C establishes the long-term vision and goals for the future of the area, serving as the high-level compass or north star for decision-making and for supporting the development of more detailed plans and regulations, such as an Official Community Plan and zoning bylaws. The vision and goals are the core elements of this plan, but it also includes some preliminary ideas for key initiatives that will be considered for implementation and some recommended indicators to track progress toward the vision and goals.

Unlike an OCP and zoning bylaws, an ICSP is not a regulatory document. The purpose of an ICSP is to help get community members on the same page and moving forward together toward a shared vision, providing a touchstone that can be agreed upon at a high level and the basis for dialogue and collaboration when more detailed planning and decision-making occurs.

What is sustainability?

There are many ways to define sustainability or sustainable development. "Development that meets the needs of the present without compromising the ability of future generations to meet their own needs"[1] is a definition that helped achieve global consensus that meeting the needs of current and future generations is dependent upon the health and viability of three completely interconnected systems:

1. the natural environment, which provides the services and finite resources that enable society and the economy to function;
2. society, which is sustained by the life-providing services of the natural environment, including air to breathe, water to drink and soil to grow food; and
3. the economy, which is governed by the rules of the other two and is dependent upon human labour and natural resources to thrive.

The integrated social, environmental, and economic aspects of sustainability have been embedded into the vision and goals of this ICSP and this has been done using a science-based sustainability framework. For information about this framework please see Appendix 1: More about sustainability.

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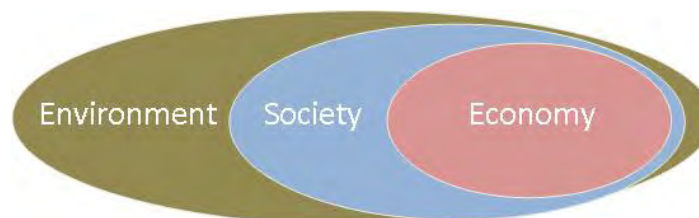
[1] Source: Our Common Future (1987). United Nations Brundtland Commission.

Why create it?

> **Can we afford to think about sustainability issues?**
>
> **Should we not concentrate our efforts on more pressing economic, housing affordability, and health challenges?**
>
> Sustainability planning is not about choosing between economic, environmental, and social issues. Rather, it is about making smart decisions today to achieve all three in the future. Sustainability includes short and long-term economic success, which is essential to achieve our social and environmental objectives.
>
> We cannot afford to lose sight of environmental or social issues. Our futures are intricately tied to the ability of natural systems to function.

Visions are an effective way of bringing people together and finding common ground. A vision is a high-level picture of the desired future, and most people can agree on creating such things as local economic prosperity and diversity, strong social connections, and environmental health. With shared goals for the future and an understanding of the current situation, the community can come together to move forward, using limited community resources more efficiently and effectively with aligned purpose.

How exactly we choose to move forward is then up for discussion, but the non-prescriptive, outcome-oriented nature of our goals is beneficial because it provides us with the flexibility to choose the best path forward for the region. While our vision is held relatively constant 20 years into the future, we can change the actions we take to respond to and proactively address the challenges and opportunities that arise during the long-term journey toward our vision.

A strong vision and goals will inspire and bring community members together and attract new residents and businesses who want to contribute to a sustainable future.

Finally, the ICSP is comprehensive, meaning that it covers all aspects of the community at a high level. It is also scalable, in that it can be applied to all types of decisions, from strategic planning to daily purchasing choices. The benefit of its comprehensiveness and scalability is that it provides all types of decision-makers with one lens that can be consistently applied for discussing and making decisions.

Why success and sustainability?

Achieving success and sustainability will be a long-term journey – not something that can be accomplished overnight. Experience has shown that a major barrier to people's commitment to sustainability is their concern that sustainability will negatively impact the economy and the quality of their lives. While sustainability will require less resource consumption and waste, the goal is also to be successful – to have a strong, healthy economy and to enable a high quality of life for everyone.

How was the plan created and who was involved?

The Electoral Area C Integrated Community Sustainability Plan (ICSP) project commenced in 2018 with Dillon Consulting contracted to initiate public consultation and review the current planning and

demographic context of Area C. This work included a series of in-person events, a workbook and short-form survey, and resulted in a baseline of community values and future goals. Due to some unforeseen challenges, including the global Covid-19 pandemic, this project was put on hold in 2020.

In summer 2022, this project was refreshed and relaunched with new consultants (WCS Engagement + Planning), a new task force, and a new plan to engage residents and stakeholders – but with a short timeframe to deliver the draft plan by December 31, 2022 (deadline set by the grant funding agreement). The work and public input from the first phase formed the basis for the new process, which included these key steps:

1. Task force recruitment

2. Development of the draft vision and goals[2]

3. Task force feedback on the draft vison and goals (two rounds of feedback)

4. Refinement of the draft vison and goals based on task force feedback (two rounds of revisions)

5. Identification of some potential key initiatives needed to advance the vision and goals

6. Task force feedback and related refinement to the potential key initiatives

7. Public release of the draft vision, goals and potential key initiatives for review and feedback

8. Revisions to the vision, goals and potential key initiatives based on public input

9. Task force feedback on the revisions to the vision and goals

10. Revisions to the vision and goals based on Task Force feedback.

This project was funded with a $70,000 grant through the Strategic Priorities Fund, a Gas Tax Fund administered by the Union of BC Municipalities (UBCM).

The ICSP Task Force

The task force was established to provide input to the project and feedback on the draft ICSP elements, specifically the vision, goals, and the potential key initiatives.

Recruitment for the task force was open to Area C residents and stakeholders, and the opportunity to join was advertised in The Bird's Eye, the Surge Currents newsletter, and the SRD's website and social media channels. Additionally, local community associations, non-profit organizations, and stakeholder groups were directly solicited to recruit participants. An effort was made to achieve good representation on the task force, with participants representing residents of the outer islands, residents of Quadra Island, parents of children at home, business and industry interests. Several key demographics were missing from the task force, as volunteers did not come forward to represent the full diversity of Area residents and interests.

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[2] They were developed based on public input gathered through the first phase of the project, draft content from the previous consultants, and staff and WCS Engagement + Planning ICSP knowledge and experience.

Thank you to the task force members for their hard work, time, and commitment to the region's future! The task force was comprised of:

1. Rory Annett
2. Sheila Hollanders
3. Sally Houghton
4. Lannie Keller
5. Tara Kristian
6. Claudia Lake
7. George Murdoch
8. Tina Oswald
9. Nick Robinson
10. Catherine Slater
11. Jean Stahnke
12. Michael Stahnke
13. Kris Wellstein
14. Judith Wright

Public Input

The project refresh phase engaged the public through survey that was conducted to gather input on the draft ICSP core content, which consists of the draft vision, goals and key initiatives. The survey was released by the Discovery Islander online and as an insert in the paper on November 10th, 2022. It was also available on the SRD's ICSP project page between November 10 and November 30, 2022. Drop-off locations for the paper copy were at the Quadra Island Community Centre and Heriot Bay Tru Value Foods, and participants had until November 30th to do so to allow time for transcribing the results into the survey tool before December 5th.

In addition to the Discovery Islander, these communication channels were used to notify the public of the opportunity to participate via the Discovery Islander insert or online:

- The Birds Eye
- The Surge Currents
- Direct outreach to community associations and other stakeholders
- Direct outreach to area First Nations
- The SRD's website and social media channels

In total, 118 responses to the survey were received, including 16 via paper submission and 102 through the online survey tool. This represents a response rate of 4% of the Area C population. However, respondents self-selected to take the survey so the results cannot be said to be statistically representative of the entire region and the diversity of residents and other stakeholders in the area.

The survey results are presented herein as Appendix 2: What We Heard – Public Survey Results Summary.

Thank you to Area C residents and stakeholders who participated in the process though this survey, and during the first phase of the project through public events and other channels. Their contributions provided valuable insights and feedback.

Outreach to First Nations

The lands and waters in Area C form all or part of the unceded, traditional territories of 23 First Nations. As part of this project, the SRD initiated consultation with each of these Nations in 2019, and again in 2022

when this project resumed. Each Nation was invited to define their level of interest in and preference for engagement; however, no comments were received.

Engagement with Area First Nations will continue as the SRD Board considers implementing initiatives from this Plan.

AREA C – LOCAL CONTEXT

Electoral Area C (Discovery Islands-Mainland Inlets) is the largest electoral area within the Strathcona Regional District (SRD), covering approximately 10,650 km^2 across Quadra Island, Read Island, Redonda Island, Port Neville, Refuge Cove, Hardwick Island, East and West Thurlow Islands and a series of mainland inlets. Area C is illustrated in Figure 1.
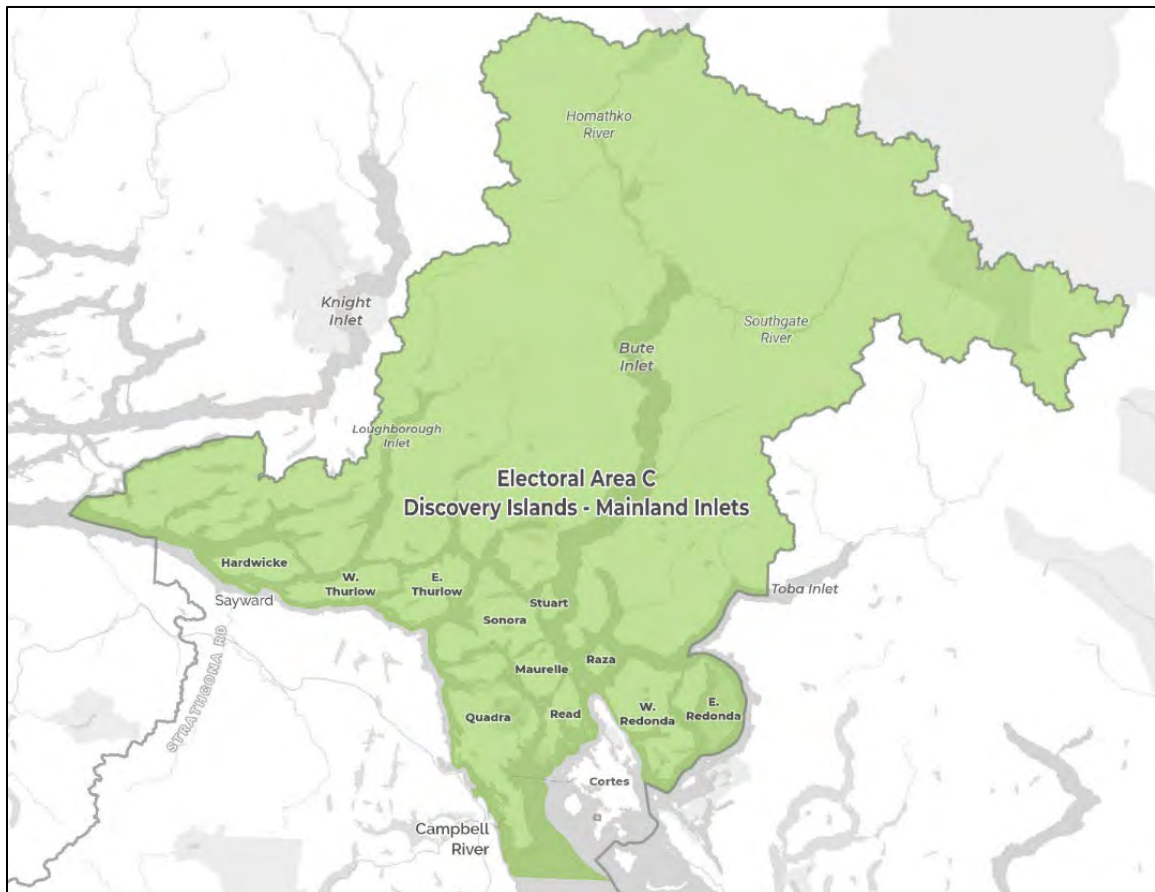

Figure 1: Electoral Area C

As per the 2021 Canadian Census, this Area is home to 2,835 people, with a median age of 52.8 years. Though historically, this Area's economy has been based around forestry and other resource extraction industries, agriculture, forestry, and fishing combined now represent about 8% of local jobs. The current top three employment sectors are manufacturing (representing nearly 12% of local jobs), accommodation and food service (11.5%), and Retail (10.6%).

Planning Framework

Land use decisions in Area C are regulated and guided by Federal and Provincial legislation, and by a small set of SRD planning documents and reports. These documents are foundational, providing the local context and current planning framework for Area C, including goals, policy statements, and regulation to address sustainability. A high-level review of each document was undertaken to catalogue sustainability goals and actions (Table 1).

The SRD was created in 2008 when the former Regional District of Comox-Strathcona was restructured into what is now the SRD and the Comox Valley Regional District.

Many existing policies reference the former regional district and Electoral Areas. The islands within Electoral Area C (Discovery Islands-Mainland Inlets) were previously part of "Electoral Area 'J' – Desolation Sound Planning Area.

Table 1: SRD Planning Document Review

Document	Year	Description	Policies, Goals and Strategies Related to Sustainability
Bylaw No. 1460, Electoral Area 'J' – Desolation Sound Rural Land Use Bylaw, 1993	1993	A bylaw to regulate the location and use of buildings and structures and the use and subdivision of land, including the surface of water in the Regional District of Comox-Strathcona.	*S.1.3 Background* Although sparsely populated, the previous lack of policy direction made the evaluation of proposals and mediation of conflicts difficult. The interest of the residents themselves in retaining the existing lifestyles while promoting controlled growth has been the major factor behind the completion of this exercise. The goal and objectives for the area are to the largest extent possible derived locally. *S2.0 (b)* To encourage the conservation of all natural resources.
Bylaw No. 120, Quadra Island Official Community Plan Bylaw 2007, Amendment No. 6	2012	Bylaw No. 120 includes Schedule A: Quadra Island OCP and Schedule B: Quathiaski Cove Village Plan. The OCP provides Quadra Island with a guide for future land use and community development. The objectives and policies recognize a wide variety of uses, conditional to maintaining the rural character of the Island and protecting the environment. The Quathiaski Cove Village Plan provides a strong model of village structure and was shaped by key policies contained within the Quadra Island OCP. Greenhouse Gas Emission policies are included.	*S2.0 Community values* (a) To promote a strong rural community that reflects a diversity of lifestyles, economics, and recreational opportunities. (b) To promote land use patterns which do not compromise the ecological integrity and rural character of the Island. (c) To recognize the unique natural characteristics of the Island, and to safeguard sensitive areas including the Island's groundwater recharge areas from inappropriate forms of development and sources of pollution. (d) To facilitate the participation of the Island community in local government

Document	Year	Description	Policies, Goals and Strategies Related to Sustainability
			decisions respecting the level and implementation of regulatory land use controls.
SRD Regional Housing Needs Report	2022	The Regional Housing Needs Report provides a baseline understanding of housing needs in the region, and Area C specifically.	This study makes clear that this community is aging, has a large number of seasonal residents, and shares broader struggles related to housing and affordability.

OUR VISION AND GOALS

The vision and goals provide a high-level description of the desired future for the area and will serve as our compass for decision-making and for the development of more detailed plans and regulations.

All goals are important, inter-dependent, and in no particular order. Some of the goal statements might be true today (and we want to maintain them into the future), and some represent stretch goals to strive for over time. The intent is to achieve all goals in the longer-term, while recognizing that trade-offs may be needed occasionally along the way.

The goals are organized into five overarching community 'systems' as listed below. All community systems are interconnected to some extent, and they are all inextricably linked to the three aspects of sustainability – economic, social and environmental. For example, infrastructure encompasses the way various organizations, systems and people collaborate to meet the region's energy, water, waste management and transportation needs, and in turn impacts air quality, climate change, water ecology, the cost of doing business, etc. Working comprehensively to address the social, economic, and environmental impacts will facilitate system-wide solutions that are long lasting and avoid the creation of unforeseen problems in other areas.

Community Systems to attend to and plan for include:

- Climate Change & Natural Environment
- Developed Areas, Housing, and Infrastructure
- Community Wellbeing and Individual Health
- Economy and Employment
- Governance and Reconciliation

The vision and goal statements are displayed on pages 8-9.

The greatest threats to the residents of Area C - and all life on earth - are climate change caused by greenhouse gas emissions and the destruction of biodiversity.

ICSP Vision and Goals					
Vision What we are trying to maintain and achieve.	Area C is a beautiful coastal area of high ecological diversity and unique communities working to protect the natural environment, mitigate climate change, maintain their rural character and community vitality, and meet diverse community needs without compromising the ability of future generations to meet theirs.				
Systems What we need to attend to and plan for.	**Climate Change & Natural Environment**	**Developed Areas, Housing, and Infrastructure**	**Community Wellbeing and Individual Health**	**Economy and Employment**	**Governance and Reconciliation**
Goals What we are trying to maintain and achieve in more detail. They are in no particular order and were developed with input from the project task force.	1. CLIMATE CHANGE MITIGATION & ADAPTATION: To reduce greenhouse gas (GHG) emissions, become a net carbon sink, and adapt to a changing climate. 2. RESPECT: To recognize, respect, and steward the natural environment and wildlife as the foundation of our community, economy, and human health. 3. PROTECTION: To protect and where necessary restore the health of natural areas generally and in particular sensitive ecosystems, wildlife habitats, endemic species, and areas of significance to communities, minimizing encroachment into these areas. 4. ACCESS: To appreciate, protect, and enjoy community access to wild places and areas of significance to communities, and to avoid harm by restricting access where sensitive areas may be damaged by recreational activities. 5. RESOURCES: To manage natural resources sustainably, reducing our consumption of natural resources and energy, moving toward increasingly local sources of renewable energy and zero waste, and protecting water sources. 6. MATERIAL TYPES: To select natural and local materials over synthetic substances as much as possible, and to manage synthetic substances and their emissions in ways that protect human well-being and ecosystem health.	7. GROWTH MANAGEMENT: To manage and limit growth and development in a way that minimizes encroachment into and impact on natural areas, accounts for infrastructure capacity, and avoids hazardous areas. 8. RESIDENTIAL AREAS & HOUSING: To enable affordable residential housing to meet diverse community needs in planned areas that avoids sprawl and negative impacts on natural areas and the rural character of Area C, focusing it in core areas as the preferred approach. 9. COMMERCIAL/INDUSTRIAL AREAS: To locate commercial and small-scale industrial areas such that our rural character is protected, negative impact on surrounding areas is mitigated, and encroachment into nature and neighbourhoods is minimized. 10. INFRASTRUCTURE: To deliver and manage infrastructure services* that meet local needs, utilize natural assets where possible, minimize negative environmental impacts, and contribute to quality of life and the local economy.	11. QUALITY OF LIFE: To support good health and quality of life of Area C community members. 12. CHARACTER & CULTURE: To celebrate and maintain the vitality and diverse heritage of the area, its rich Indigenous culture, and its peaceful rural character. 13. UNIQUE & CONNECTED: To foster a strong sense of community, close social connections and collaboration, and mutual understanding and respect amongst the unique individuals and communities within our region. 14. DIVERSITY & INCLUSION: To be inclusive of all people and treat everyone with fairness, respect, and care, resulting in high levels of mutual trust, safety, and wellbeing. 15. HEALTH & SAFETY: To ensure our communities are safe, prepared for emergency situations, and have access to essential health, emergency, and social services, primarily locally or by timely and convenient transportation to other communities.	16. LOCAL GOODS, SERVICES & BUSINESS: To support locally owned and operated businesses such that they thrive and can supply essential goods and services reliably and affordably as much as possible. 17. EDUCATION & EMPLOYMENT: To encourage local opportunities and technology that enable residents to access the education and employment needed to support livelihoods and the pursuit of continuous learning and personal development. 18. RESOURCE-BASED ACTIVITIES: To enable small-scale resource-based economic activity such that it supports employment and a diverse resident population while protecting environmental and human health and the rural character of the area. 19. TOURISM: To manage the tourism sector to support small-scale, ecologically responsible tourism and reduce adverse impacts on residents, infrastructure, and the natural environment.	20. DECISION-MAKING: To localize decision-making whenever possible and to be guided by shared vision, goals and policies that support the environment, the economy, and Area C community members, and account for the unique places and perspectives of the area. 21. PARTICIPATION: To enable Area C community members to meaningfully and collaboratively participate in the decision-making process to achieve the shared vision and goals of the region. 22. RECONCILIATION: To work toward reconciliation, to establish and maintain mutually respectful relationships between Indigenous and non-Indigenous peoples in the region and beyond, to respect traditional land and use of those lands by Indigenous people, and to collaborate in decision-making related to shared interests in pursuit of mutual benefit. 23. PARTNERSHIPS: To develop and maintain strong partnerships with Area C community members and First Nations, other levels of government, and community stakeholders that inform decision-making to achieve mutual goals and shared benefits through open dialogue, honesty, respect, and collaboration.

*Including transportation, energy, water, waste, communications

NEXT STEPS

The vision and goals are the core elements of this plan, and they should be used to guide planning and decision-making moving forward. This plan also includes some initial ideas for key initiatives that can be considered for implementation next steps, and finally, it includes some recommended indicators to track progress toward the vision and goals.

Planning and Decision-making

Acting as our North Star, the vision and the goals for the future of the area will guide decision-making and support the development of more detailed plans and regulations, such as an Official Community Plan and zoning bylaws. They are not policy nor are they regulatory in nature; rather, their purpose is to help get community members moving forward together. They do so by providing a touchstone that can be agreed upon at a high level and serve as the basis for dialogue and collaboration when more detailed planning and decision-making occur.

Key Initiatives

The following key initiatives provide some initial ideas for how to move Area C toward the vision and goals. These ideas will be considered for implementation through SRD planning and budgeting processes. The key initiatives were presented in the public survey for feedback, and the top 10 are presented below in descending rank order, where rank 1 is the top ranked initiative, and 10 is the lower ranked initiative. Beyond the top 10, the initiatives are not ranked but are presented in the second table below for consideration. Additionally, survey respondents were asked to identify other key initiatives to advance the vision and goals – these are presented in Appendix 2: What We Heard – Public Survey Results Summary.

RANK		RANK SCORE	
1.	Using community consultation and local knowledge, develop an understanding of housing issues and propose appropriate and attainable solutions.	117	Developed Areas, Housing, and Infrastructure
2.	Develop a climate change mitigation and adaptation plan that identifies the greatest opportunities for GHG reduction and impact/risk mitigation, including an exploration of increasing local food and energy sources and security.	49	Climate Change & Natural Environment
3.	Review existing infrastructure services with a focus on future needs, climate change, and suitable upgrades or improvements.	40	Developed Areas, Housing, and Infrastructure
4.	Work with other levels of government to remove open net pen salmon farms from Area C.	36	Climate Change & Natural Environment
5.	Support land use shifts that increase carbon sequestration, reduce carbon emissions, maintain biodiversity, and protect water.	35	Climate Change & Natural Environment
6.	Develop a sustainable tourism management strategy that maximizes economic benefits and minimizes negative impacts on the environment and Area C community members and ensures tourism activities occur within infrastructure limits.	34	Economy and Employment

7.	Create/update OCPs and work to ensure they are accurately reflected in zoning bylaws.	**33**	Governance and Reconciliation
8.	Explore ways to support local small businesses.	**30**	Economy and Employment
9.	Identify environmentally sensitive areas such that they can be appropriately protected in planning, regulations, and other decision-making.	**27**	Climate Change & Natural Environment
10.	Work with other levels of government to protect primary (never logged) and mature temperate rainforest.	**25**	Climate Change & Natural Environment

Initiatives that were ranked lower than 10 are included below according to the system they address.

Climate Change & Natural Environment	1.	Consider the GHG emission and sequestration implications of all decisions.
	2.	Support transportation shifts towards low emission, low impact modes and away from high emission, high impact modes.
	3.	Improve waste reduction, diversion, and management to conserve natural resources and reduce GHG emissions.
Community Wellbeing and Individual Health	4.	Identify and protect parks, trails and other natural places as affordable ways for Area C community members to meet their health and recreation needs.
	5.	Enhance emergency services, preparedness, and education.
	6.	Support local organizations such that they can contribute toward the health and wellbeing of Area C residents.
Governance and Reconciliation	7.	Improve community engagement with respect to local decision-making.
	8.	Implement the Truth and Reconciliation Commission calls to action relevant for local governments.
	9.	Provide community members with opportunities to learn about Truth and Reconciliation in Canada, local Indigenous culture and heritage, and diversity, equity and inclusion generally.

Monitoring progress

Monitoring and reporting progress toward the ICSP goals is essential to provide transparency, inform decision-making and enable continuous improvement. Indicators to measure performance related to the goals have been recommended and are included below for consideration.

Criteria typically used to select indicators include:

- Validity – to measure progress toward the desired outcomes or goals
- Reliability – to provide consistently measured data over time
- Availability/Resource intensity – data that is easily available is best if resources to gather it are limited
- Comparability – to benchmark against other communities where possible

Climate Change & Natural Environment	1. Energy use 2. Greenhouse gas emissions 3. Dwelling density 4. Developed footprint 5. Water use 6. Marine water quality 7. Waste diversion
Developed Areas, Housing, and Infrastructure	8. Housing affordability 9. Housing quality 10. Satisfaction with transportation options – public, active and ferry 11. Drinking water quality 12. Waste diversion
Community Wellbeing and Individual Health	13. Satisfaction with quality of life 14. Access to natural areas 15. Sense of belonging 16. Satisfaction with arts, culture and heritage offerings (survey) 17. Satisfaction with learning and education offerings 18. Satisfaction with recreation offerings 19. Residents' health status rating 20. Healthcare satisfaction 21. Unlawful incidents 22. Childcare availability
Economy and Employment	23. Median age 24. Business licenses – total and by type 25. Income – median and low income 26. Unemployment rate 27. Workforce – % locally employed 28. Satisfaction with access to essential goods and services
Governance and Reconciliation	29. Trust in decision-makers 30. Input into decision-making

APPENDICES

Appendix 1: More about sustainability

There are many definitions of and frameworks for sustainability. The framework used by WCS Engagement + Planning that helped to guide the development of the Area C vision and goals is The Natural Step (TNS) framework, which is summarized below.

The earth is a sustainable system. Scientists agree that human society is capable of damaging nature and altering life-supporting ecological structures and functions in only three major ways. Based on this scientific understanding, The Natural Step has defined three basic system conditions for maintaining essential ecological processes. In addition, The Natural Step recognizes that social and economic dynamics fundamentally drive the actions that lead to ecosystem changes. Therefore, the fourth system condition focuses on socio-economic dynamics and affirms that meeting human needs worldwide is an integral and essential part of sustainability.
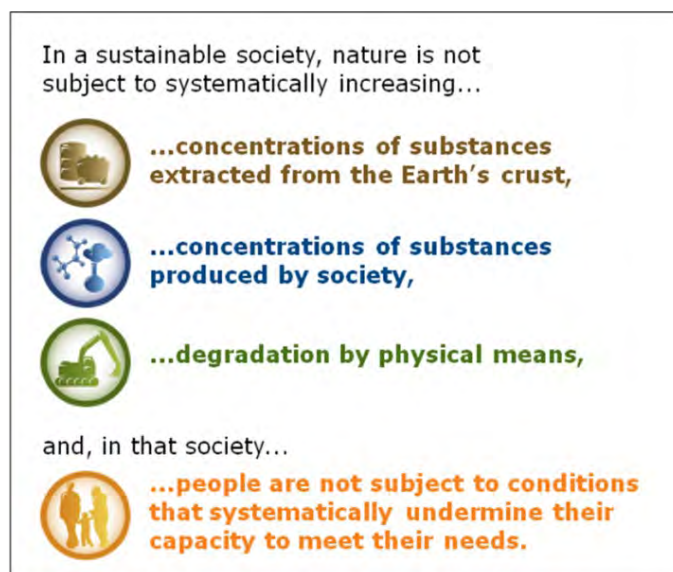

In a sustainable society, nature is not subject to systematically increasing…

…concentrations of substances extracted from the Earth's crust,

…concentrations of substances produced by society,

…degradation by physical means,

and, in that society…

…people are not subject to conditions that systematically undermine their capacity to meet their needs.

Figure 2: The Natural Step system conditions.

The TNS Framework uses the scientifically rigorous system conditions described above as the basis for its definition of success from which to backcast. It translates the system conditions for a sustainable society into ultimate *sustainability objectives* for an organization or community, namely to:

- Eliminate our contribution to systematic increases in concentrations of substances extracted from the Earth's crust.
- Eliminate our contribution to systematic increases in concentrations of substances produced by society.
- Eliminate our contribution to systematic physical degradation of nature through over-harvesting, introductions, and other forms of modification.
- Eliminate our contribution to conditions that undermine people's capacity to meet their needs.

Learn more about these system conditions or 'care instructions' for the earth by watching this 2-minute video at youtube.com/watch?v=FFCNCQIeCuk.

Appendix 2: What We Heard – Public Survey Results Summary

Introduction

A public survey was conducted to gather input on the draft ICSP core content.

The draft ICSP core content consists of the draft vision, goals and key initiatives. These are described below and the draft of this content that was presented to the public is included on the next page for reference.

- **The vision and goals** are a high-level description of the desired future for the area and will serve as our compass or north star for decision-making and for the development of more detailed plans and regulations. All goals are important, inter-dependent, and in no particular order. Some of the goal statements might be true today (and we want to maintain them into the future), and some represent stretch goals to strive for over time.
- **The key initiatives** are ideas for how to move Area C toward the vision and goals. These ideas will be considered for implementation through SRD planning and budgeting processes.

The Area C ICSP task force helped to shape the draft vision goals, and key initiatives. We thank them for their time and energy – and their passion for this place.

The survey was released by the Discovery Islander online and as an insert in the paper on November 10th, 2022. It was also available on the SRD's ICSP project page between November 10 and November 30, 2022. Drop-off locations for the paper copy were at the Quadra Island Community Centre and Heriot Bay Tru Value Foods, and participants had until November 30th to do so to allow time for transcribing the results into the survey tool before December 5th.

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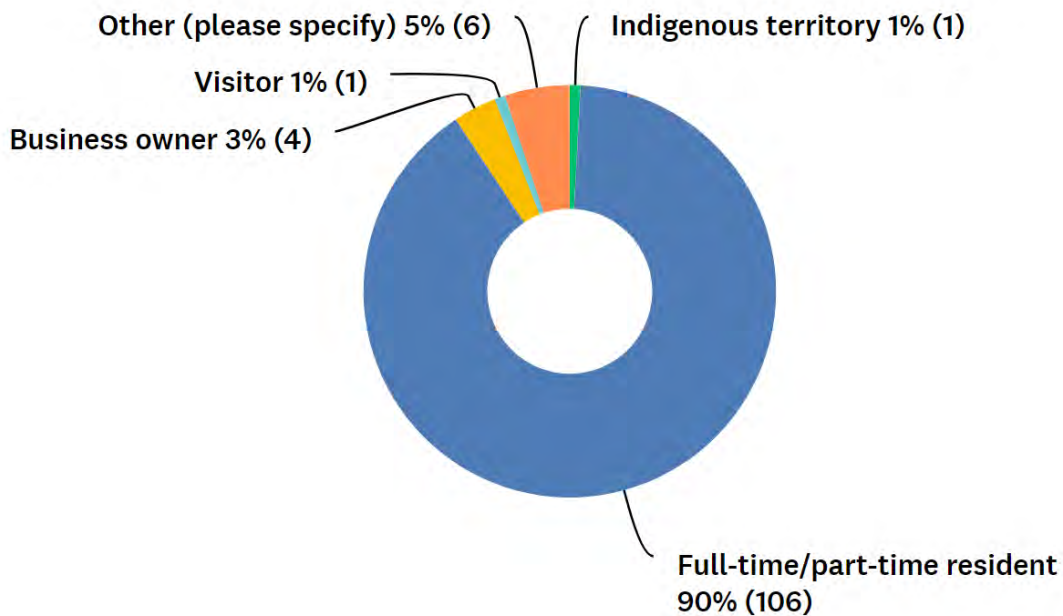To learn more about the project, please visit srd.ca/icsp.

Vision — Area C is a beautiful coastal area comprised of high ecological diversity and unique communities working to maintain their quiet rural character, protect the natural environment, mitigate climate change, and meet community needs without compromising the ability of future generations to meet their needs.

	Climate Change & Natural Environment	Developed Areas, Housing, and Infrastructure	Community Wellbeing and Individual Health	Economy and Employment	Governance and Reconciliation
Vision — What we are trying to maintain and achieve.					
Systems — What we need to attend to and plan for.	*The greatest threats to the residents of Area C– and all life on earth– are climate change caused by greenhouse gas emissions and the destruction of biodiversity.*				
Goals — What we are trying to maintain and achieve in more detail. They are in no particular order and were developed with input from the project task force.	1. CLIMATE CHANGE MITIGATION & ADAPTATION: To reduce greenhouse gas (GHG) emissions, become a net carbon sink, and adapt to a changing climate. 2. RESPECT: To recognize, respect, and steward the natural environment and wildlife as the foundation of our community, economy, and human health. 3. PROTECTION: To protect and where necessary restore the health of sensitive ecosystems, wildlife habitats, endemic species, and areas of significance to communities, and to minimize encroachment into these areas. 4. ACCESS: To appreciate, protect, and enjoy community access to wild places and areas of significance to communities, and to avoid harm by restricting access where sensitive areas may be damaged by recreational activities. 5. RESOURCES: To reduce our consumption of natural resources and energy, to supply energy increasingly from renewable sources, to move toward zero waste, and to protect water sources. 6. MATERIAL TYPES: To select natural and local materials over synthetic substances as much as possible, and to manage synthetic substances and their emissions in ways that protect human well-being and ecosystem health.	7. GROWTH MANAGEMENT: To manage and limit growth and development in a way that minimizes encroachment into and impact on natural areas, accounts for infrastructure capacity, and avoids hazardous areas. 8. RESIDENTIAL AREAS & HOUSING: To enable limited, small-scale, compact, affordable residential housing as needed in planned areas that avoids sprawl and negative impacts on natural areas and the peaceful rural character of Area C, focusing it in core areas as the preferred approach. 9. COMMERCIAL/INDUSTRIAL AREAS: To locate commercial and light industrial areas such that our remote character is protected, negative impact on surrounding areas is avoided, and encroachment into nature and neighbourhoods is minimized. 10. INFRASTRUCTURE: To deliver and manage infrastructure services* that meet local needs, utilize natural assets where possible, minimize negative environmental impacts, and contribute to quality of life and the local economy.	11. QUALITY OF LIFE: To support good health and quality of life of Area C community members. 12. CHARACTER & CULTURE: To protect and celebrate our quiet, private, and rural culture, which is enhanced by the rich heritage and culture of Area C First Nations, on whose unceded traditional lands our region is situated. 13. UNIQUE & CONNECTED: To foster a strong sense of community, close social connections and collaboration, and mutual understanding and respect amongst the unique individuals and communities within our region. 14. INCLUSIVE: To be inclusive of all people and treat everyone with fairness, respect, and care, resulting in high levels of mutual trust, safety, and wellbeing. 15. HEALTH & SAFETY: To ensure our communities are safe, prepared for emergency situations, and have access to emergency health, emergency, and social services, primarily locally or by timely and convenient transportation to other communities.	16. LOCAL GOODS, SERVICES & BUSINESS: To support locally owned and operated businesses such that they thrive and can supply essential goods and services reliably and affordably as much as possible. 17. EDUCATION & EMPLOYMENT: To encourage local opportunities and technology that enable residents to access the needed education and home-based employment that support livelihoods and the pursuit of continuous learning and personal development. 18. RESOURCE-BASED ACTIVITIES: To carefully locate, plan, and conduct light resource-based economic activity such that it protects environmental and human health and the remote and quiet character of the area. 19. TOURISM: To manage the tourism sector to support small-scale, ecologically responsible tourism and reduce adverse impacts on residents, infrastructure, and the natural environment.	20. DECISION-MAKING: To localize decision-making whenever possible and to be guided by shared vision, goals and policies that support the environment, the economy, and Area C community members, and account for the unique places and perspectives of the area. 21. PARTICIPATION: To enable Area C community members to meaningfully and collaboratively participate in the decision-making process to achieve the shared vision and goals of the region. 22. RECONCILIATION: To work toward reconciliation, to establish and maintain mutually respectful relationships between Indigenous and non-Indigenous peoples in the region and beyond, to respect traditional land and use of those lands by Indigenous people, and to collaborate in decision-making related to shared interests in pursuit of mutual benefit. 23. PARTNERSHIPS: To develop and maintain strong partnerships with Area C community members and First Nations, other levels of government, and community stakeholders that inform decision-making to achieve mutual goals and shared benefits through open dialogue, honesty, respect, and collaboration.
Key Initiatives – initial ideas — These initiatives were informed by task force submissions. They are some initial ideas for consideration through future SRD planning and budgeting.	a. Develop a climate change mitigation and adaptation plan that identifies the greatest opportunities for GHG reduction and impact/risk mitigation, including an exploration of increasing local food and energy sources and security. b. Consider the GHG emission and sequestration implications of all decisions. c. Support land use shifts that increase carbon sequestration, reduce carbon emissions, maintain biodiversity, and protect water. d. Support transportation shifts towards low emission, low impact modes and away from high emission, high impact modes. e. Identify environmentally sensitive areas such that they can be appropriately protected in planning, regulations, and other decision-making.** f. Improve waste reduction, diversion, and management to conserve natural resources and reduce GHG emissions. g. Work with other levels of government to protect primary (never logged) and mature temperate rainforest. h. Work with other levels of government to remove open net pen salmon farms from Area C.	i. Using community consultation and local knowledge, develop an understanding of housing issues and propose appropriate and attainable solutions. j. Review existing infrastructure services with a focus on future needs, climate change, and suitable upgrades or improvements.	k. Identify and protect parks, trails and other natural places as affordable ways for Area C community members to meet their health and recreation needs.** l. Enhance emergency services, preparedness, and education. m. Support local organizations such that they can contribute toward the health and wellbeing of Area C residents.	n. Develop a sustainable tourism management strategy that maximizes economic benefits and minimizes negative impacts on the environment and Area C community members and ensures tourism activities occur within infrastructure limits. o. Explore ways to support local small businesses.	p. Create/update OCPs and work to ensure they are accurately reflected in zoning bylaws. q. Improve community engagement with respect to local decision-making. r. Implement the Truth and Reconciliation Commission calls to action relevant for local governments. s. Provide community members with opportunities to learn about Truth and Reconciliation in Canada, local Indigenous culture and heritage, and diversity, equity and inclusion generally.

*Including transportation, energy, water, waste, communications | **If undertaken, would form policy within the OCP/zoning initiatives for the outer islands and Quadra, both listed in the Governance and Reconciliation section of this table.

Tell us what you think! Online survey at www.srd.ca/icsp

Results Summary

Q1: What is your primary connection to Area C? Please circle the one that describes your main connection.

Answered: 118   Skipped: 0

Other (please specify) 5% (6)

Visitor 1% (1)

Business owner 3% (4)

Indigenous territory 1% (1)

Full-time/part-time resident
90% (106)

Q2: What is your age?

Answered: 115   Skipped: 3
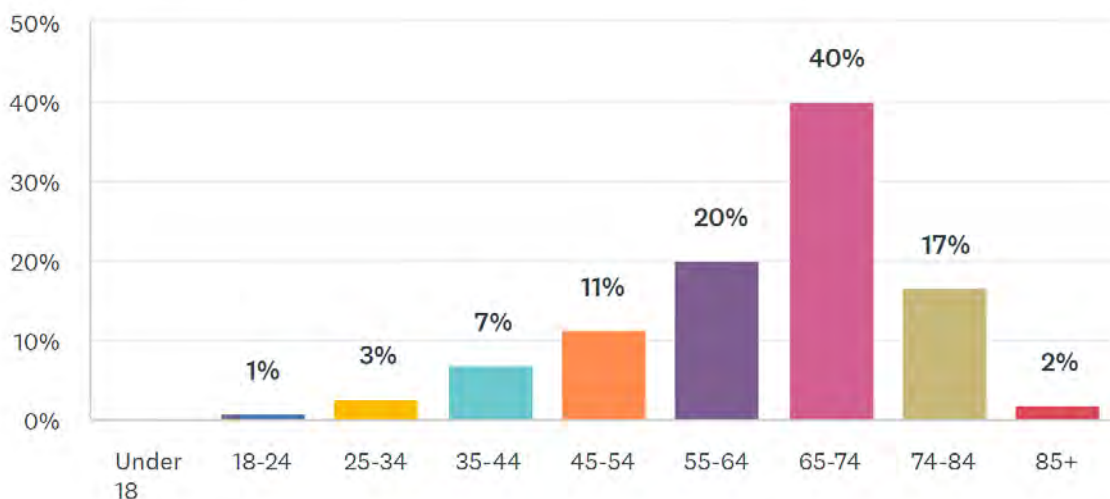
Q3: What gender do you identify with?

Answered: 118   Skipped: 0

Prefer not to disclose 7% (8)

Non-binary 1% (1)

Transgender 2% (2)

Female 45% (53)

Male 46% (54)
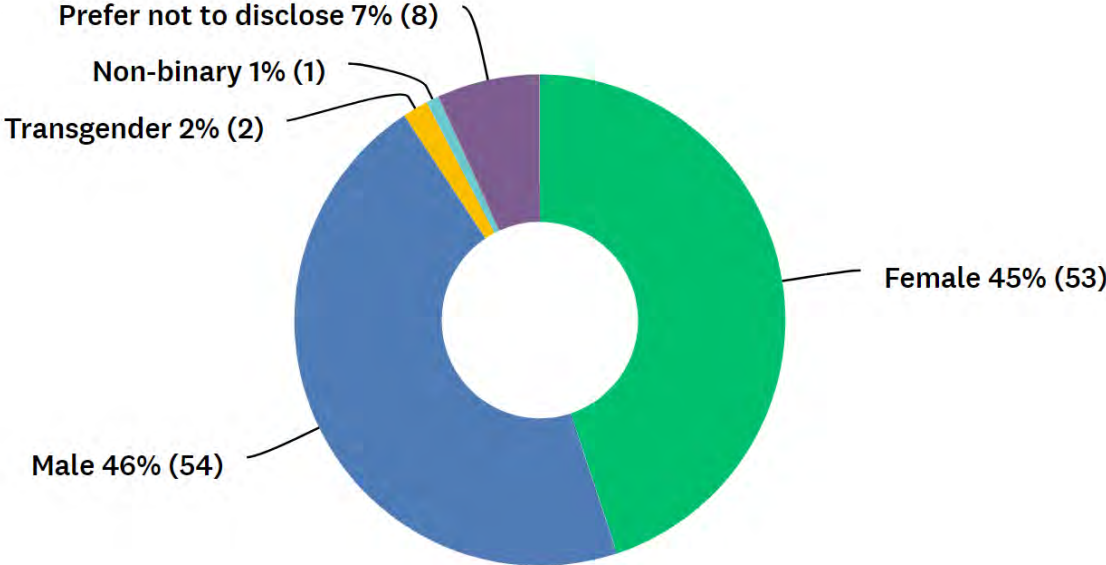
Q4: How satisfied are you with the vision and goal statements?

Respondents were generally satisfied with the statements, with overall satisfaction (i.e., 'very satisfied' and 'somewhat satisfied' responses) ranging from 64% to 75%.

Answered: 100   Skipped: 18

Legend:
- Very UNsat...
- Somewhat ...
- Neutral
- Somewhat ...
- Very satisfi...
- Don't know
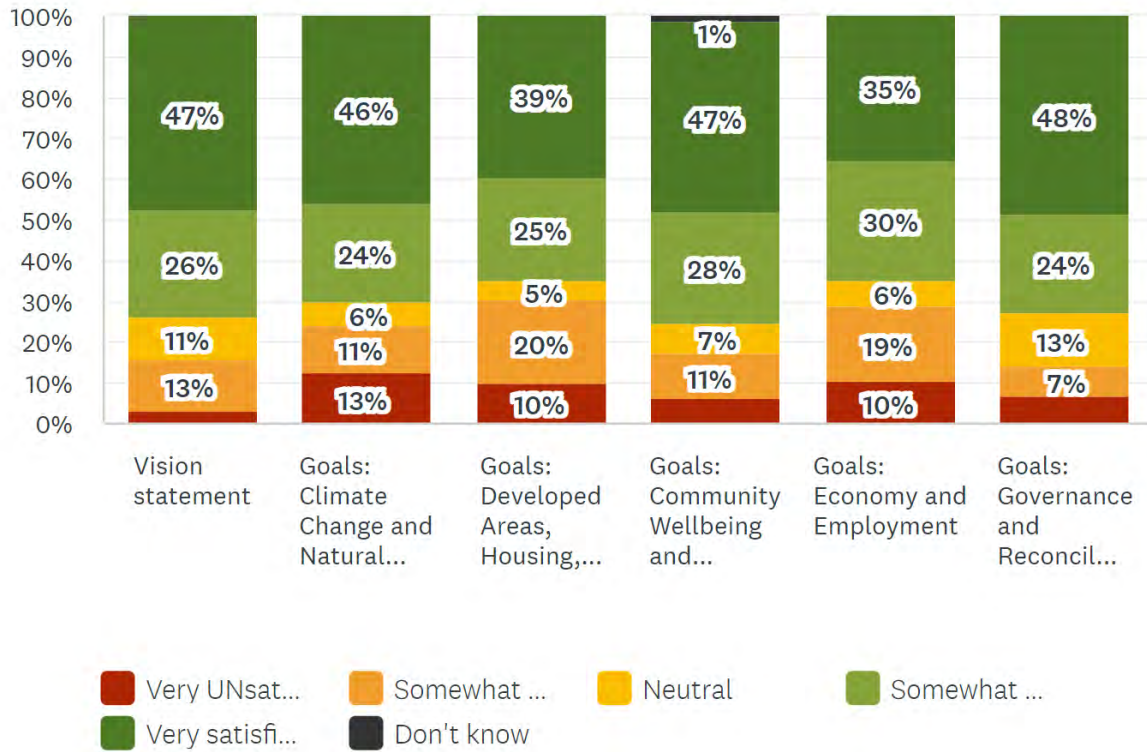
Q5: What changes (if any) would you recommend to the vision and goal statements as presented in the draft ICSP content?

Responses to this question included relevant changes to the vision and goal statements and a variety of other input not directly relevant to the question, including comments about Area C's current situation (i.e. what's happening now) and suggestions for actions (i.e. what should be done in the future).

Input related to changes to the statements was considered based on two main parameters: repeat mentions by multiple respondents and the identification of an issue with a statement. Most of the changes being considered fell into the first category (i.e., repeat mentions). An example of the second parameter is as follows: ICSP statements should establish high level direction but not be overly prescriptive since more detailed decisions about the specifics of what is planned or how something is defined will come later in more detailed planning processes. The text in blue in the table below provides an example of input that is being considered that falls into this category.

The table below summarizes the input that will be considered in developing the final draft of the ICSP vision and goal statements. The verbatim responses to this question are included in Appendix X for reference and transparency.

Vision	Climate Change & Natural Environment	Developed Areas, Housing, and Infrastructure	Community Wellbeing and Individual Health	Economy and Employment	Governance and Reconciliation
• Remove quiet • Too much focus on environment • Add something about community vibrancy and diversity • Ensure balance between environment and other systems	• Be clear that protection is beyond just sensitive areas; we might want to protect areas that have other value • Add sustainable management of natural resources, e.g. water sources, forests, fisheries.	• Be clear that affordable housing provision is needed for diverse resident needs, including young people, families and workers. • The statement "negative impact on surrounding areas is avoided" is too strong and will prohibit economic opportunity.	• Not enough about a diverse, multi-generational community • Too focused on quiet rather than community vibrancy	• Economic and industrial activity should also be focused on providing employment for a more diverse resident population • *Prescribing "light" industrial could preclude some small-scale forestry activity that might still be suitable in the area*	*• No consistent input regarding changes to the goals and no issues identified*

Q6: Of the 'key initiatives' presented, please rank the top 3 you think should be undertaken to move Area C toward the vision and goals. Add a letter 'a' - 's' into the space below that corresponds to your top 3 ranked 'key initiatives,' where #1 is your top ranked initiative.

The top 10 initiatives are presented below in descending rank order, when rank 1 is the top ranked initiative, and 10 is the lower ranked initiative. The letters in the left column represent the reference lettering used in the draft ICSP core content presented to the public.

Initiative		RANK SCORE	RANK
i	Using community consultation and local knowledge, develop an understanding of housing issues and propose appropriate and attainable solutions.	117	1
a	Develop a climate change mitigation and adaptation plan that identifies the greatest opportunities for GHG reduction and impact/risk mitigation, including an exploration of increasing local food and energy sources and security.	49	2
j	Review existing infrastructure services with a focus on future needs, climate change, and suitable upgrades or improvements.	40	3
h	Work with other levels of government to remove open net pen salmon farms from Area C.	36	4
c	Support land use shifts that increase carbon sequestration, reduce carbon emissions, maintain biodiversity, and protect water.	35	5
n	Develop a sustainable tourism management strategy that maximizes economic benefits and minimizes negative impacts on the environment and Area C community members and ensures tourism activities occur within infrastructure limits.	34	6
p	Create/update OCPs and work to ensure they are accurately reflected in zoning bylaws.	33	7
o	Explore ways to support local small businesses.	30	8
e	Identify environmentally sensitive areas such that they can be appropriately protected in planning, regulations, and other decision-making.**	27	9
g	Work with other levels of government to protect primary (never logged) and mature temperate rainforest.	25	10

The other initiatives that were ranked lower than 10 are included below in alphabetical order.

b	Consider the GHG emission and sequestration implications of all decisions.
d	Support transportation shifts towards low emission, low impact modes and away from high emission, high impact modes.
f	Improve waste reduction, diversion, and management to conserve natural resources and reduce GHG emissions.

k	Identify and protect parks, trails and other natural places as affordable ways for Area C community members to meet their health and recreation needs.**
l	Enhance emergency services, preparedness, and education.
m	Support local organizations such that they can contribute toward the health and wellbeing of Area C residents.
q	Improve community engagement with respect to local decision-making.
r	Implement the Truth and Reconciliation Commission calls to action relevant for local governments.
s	Provide community members with opportunities to learn about Truth and Reconciliation in Canada, local Indigenous culture and heritage, and diversity, equity and inclusion generally.

Q7: If you have another idea for a 'key initiative' that will help move Area C toward the vision and goals, please include it below.

The lists of ideas for key initiatives below are verbatim input received via the survey. They have been edited slightly for spelling and grammar or anything personal or inappropriate. This input will be used to inform more detailed planning moving forward (e.g., a climate action plan, housing plan, etc.)

Climate Change and Natural Areas

Climate Change

- As climate change becomes more certain, it is up to us to harden our communities against its worst effects. Instead of focusing on reducing carbon emissions, perhaps we could focus on forest fire prevention, rain water catchment ponds or cisterns, and local food production.
- Climate Change no longer the right phrase, climate cataclysm. Key goal A needs date, develop a CC/adaptation plan, in place: 2024. The plan will describe the most effective measure of GHG emission reduction, make Area C carbon neutral 2030. Increase local food production, assist interested residents in going off grid or otherwise significantly reduce their energy consumption. THANKS FOR CONSULTATION. I participated in first survey, impressed w/ the draft plan.
- Initiative "a" needs to be refined before moving ahead, it lacks mention of all critical resources (water, forests, etc.)
- Initiative a is also very important - SRD needs to work with ICAN, Quadra Conservancy and other groups
- In all but the most exceptional cases, when allowed by the LGA, reject at the outset rezoning applications that are not OCP compliant. In assessing support for initiatives, total the votes for the 5 climate change initiatives (a, b, c, d, & g).

Access

- Identifying & protecting all seasonal wetlands including privately held wetlands

Resources

- We need a better recycling depot ASAP, so that glass and plastics are not grouped into the garbage.
- Consumption reduction. More self-reliance, Small-scale renewable power (tidal, wave, wind, Hydro...) for local use only.
- Determine carrying capacity of the known and potential aquifers that supply water for Area C

- Develop a water and aquifer management plan to guide future limits to growth and development.
- To have all water and septic up to codes set by public health.
- It's mentioned in Initiative "c", but I'd like to see the preservation of water get more attention
- Many of these initiatives i.e., housing, farming, housing all require water and at this point in time we have no idea of how much fresh water is available on the island. Seems you are putting the cart before the horse.
- Promote sustainable resource, agriculture, and aquaculture industries to provide high paying sustainable employment and a diverse demographic.
- STOP CLEAR CUTTING -WITHDRAW MOSAIC'S licence to TFL 47 -Quadra forests are mothballs -just fly over or use drone photos (Evergreen Alliance). All your visions/goals/initiatives have no legislation.
- Slash burning should be banned, so polluting!
- Trade the southern woodlots for comparable TFL lands on the North end. The lands from the south woodlots should be utilized for small community parks, trails and affordable housing.
- Want to do all at once! But further to i, believe we need a water system in the Cove to help make Village Plan a reality and take pressure off of other proposed developments on the island.
- T. Explore ways to support and enhance regional food production, processing and distribution.

Material Types
- Prohibit use of Styrofoam and plastic wrap by all local businesses"

Developed Areas, Housing and Infrastructure

Growth Management
- Acknowledge negative impact of global overpopulation and economic growth, and set targets for GHG emissions and ecological restoration in adaptation plan that can be used in decision making.
- Response to affordable housing, there is a property for sale on West Rd. adjacent to the Legion. Could be rezoned / made into affordable rental units. 6 tall or cooperative housing. We need ideas that work for our young people. We need to make our island attractive and affordable for next gen. business need workers. Need to attract workers. Our population is largely made up of older folks. We need to make changes so that young people can afford to live/work here and have families.
- if growth is wanted in key pockets (i.e., Quathiaski Cove & Heriot Bay) Local government should put things in place to allow it to happen. Key imitate - determine what infrastructure or other zoning or other is required to allow growth in certain areas. Provide aid. explore small community pockets - tiny houses/trailers. explore purchase of lands for community dev.
- Improve housing options to provide homes for young families and others able to work and support local businesses.
- Explore, learn about and define local, ecological limits to growth. Start using this terminology and help people to understand it.

Residential Areas & Housing
- Building standards should be adopted to eradicate substandard, unsafe housing, which is primarily occupied by renters.
- Being an island, it seems prudent to ensure new housing developments include cistern storage for dry summer months. As well, new developments should be permitted alongside an 'aquifer management plan' to ensure long term sustainability of local aquifers.

- Managing the growth of short-term vacation rentals as they take away from rental housing available to local residents
- Similar to Tofino, properties with vacation rentals must also include at least one unit of housing for full time residents (zoning to reflect this).
- Housing- expand flexibility for alt accommodations for those that cannot afford the sorts of properties that are available / being focused on.

Infrastructure

- We need more parking at the ferry and a shuttle bus on Quadra. We need to work with BC Transit to line up their bus schedule with the ferry so fewer people need to take their cars
- Idea: Remove all compost from our landfill waste stream. Survey all residents to see how many homes compost (or would). Include businesses! Based on survey, consider curbside pickup and commercial composting.
- Promote active transportation through off road pathways for pedestrians, cyclists and mobility challenged residents.
- Safe bike lanes.
- Focus on public/community transport initiatives (successful transition in Salt Spring from community bus to BC Transit bus service; Gabriola continues Gertie bus)
- Advocate with BC Ferries for adequate transportation on/off island for residents and commuters.

Community Wellbeing and Individual Health

Health & Safety

- Rural fire brigade is required and needs to be funded by entire regional district area
- Investment into winter fitness facilities is needed for a healthy community.
- More emergency health care on-island required and swifter transport to hospital 24/7. Another doctor required on island.
- Focus on bike path initiative. Make it easy to become a biking community. Resolve local taxi issue.
- Establish a record of all sewage fields on Quadra Island.
- Investment into winter fitness facilities is needed for a healthy community.
- Wood burning affects health. Air pollution, water pollution, indoor particulates which are carcinogenic and affect cognitive function. Even the children's centre burns wood for heat. This is alarming. Fuel poverty must be addressed. Ban wood burning in new subdivisions, especially on high density lots. The seniors centre and school grounds are cloaked in smoke during our frequent winter inversions.
- Include safety of women and children (I.e., preventing violence against women) through infrastructure design and access to resources
- Mental health and substance use awareness and support

Economy and Employment

Tourism

- Tourism should be controlled to minimize negative impacts on the community.

Governance & Reconciliation

Decision-making

- A true democratic process for decision-making (i.e., Community Association or other democratic body) 2. Diversity. There is little here that will attract and engage a population of diverse individuals. 3. Opportunity through out-of-the-box thinking. Too many of the initiatives are simply cliches. We need initiatives that explore opportunities and creative problem-solving.
- A more diverse task force that includes people from all areas of the community is required.
- The region is anti-development, but we are also asking for things that are development (e.g., better health, housing, business support). We cannot have both, so key initiative would be to develop a mechanism for compromise.

Participation

- Plan a community meeting in the Cape Hall as a first step toward bringing community together.
- We need to deliberately engage with younger community members who are the future of this community. Current statements in this document reflect a conservative viewpoint that is consistent with the more mature long term residents of the community. This needs to be a plan that the next generation can live with.

Other

- Key Initiatives: #1. Non-profit land bank. #2. Low carbon / low impact tourism. Immediately start a land bank $$ for formulas + business. Tax air B&B's. Pass density transfer bylaws.
- Protect our wildlife, trails/parks. Work with Cortes, read. Affordable rentals are needed. Too many B&B. Local workers need housing. Elders-adorable safe housing, near shopping/doctors. Too many must move to CR. More after school programs. Sm. Pick up bus on route's - to the ferry, along w/ return. HOUSING, unaffordable on Cortes/Quadra. Work with Cape Mudge to improve communication, creating change. NOT - THEM and US. Should be working together. A wonderful community and sustainability plans
- Before spending money tax dollars on this initiative, focus on making the present system function.
- Do something concrete and obtainable as the above to reduce community anxiety and give hope to younger generation.
- This is not a "key initiative" it is an observation. With increased tourism + new residents the infrastructure is not adequate. Senior levels of government. Will have to be involved in providing paved shoulders for bicycles + widening roads for safety reasons. The BCF system will almost become gridlock on both the quadra side + the Campbell River side in time.
- FEEDBACK ON KEY INITIATIVES: #c -- unclear what "shifts" means in area C; #d -- add "bike and pedestrian lanes and lower speed limits;" #j -- sounds like bigger roads -- we don't want them, we want our rural roads but with safety for bikes, pedestrians, and lower speed limits;" #k -- add "protect and ensure community access to beaches and other special areas;" #n -- add "in consultation with local first nations"
- Re write the vision and goals
- Review all bylaws and amend, add, and subtract to drive progressive change. Bolster enforcement to ensure bylaws are being complied with. Many of our issues can be addressed by simply providing a rules-based framework that encourages positive action towards climate, housing, and other challenges. Work to include tax incentives that support proactive change, and enforce traditional values inherent in residential areas. They should not be used to support tourism and create housing shortages.
- No change should be made to the OCP as a result of this plan.

- P-create/ update OCP is very important to me but hard to see it holding any weight when planning happens as so much of our OCP is full of protections and plans for growth but all these seem to get broken, no body accountable and nothing changes. So how can all your work and planning really do anything.

- Set dates and milestones. Develop actual targets and attainable goals. That's what a plan is supposed to include.

- Involve young people and families in the development of these documents. They are the future. Not the old people who have had their way all these years and left us with a shortage of housing, employment, and workers.

- This is silly-they all need to be embraced and in balance. These notions of hierarchical organization and prioritizing is a colonialist concept and we would be far better off embracing global aboriginal and feminist thinking which is nonlinear. It's not "either / or" it's "both /and'. All of the initiatives are important to sustainability and the wellbeing of all islanders.

- Identify the elements that produce a vibrant multi-generational community. Promote sports. Promote affordable housing, promote small businesses

- Remove "climate change" from j. After j add - make our roads safer by separating cars from bicycles and walkers. Expand the trails so people can travel without risking being run over. Create a bus system so residents and visitors are less reliant on private vehicles to get around. Change zoning and OCP rules so that modular, multi-story affordable housing can be built in heriot bay and Quathiaski Cove to house seasonal workers and workers providing support services for seniors.

- I spent an hour filling out the survey and it would not take it!

Appendix 3: Question 5 Verbatim Responses

The number of responses to this question are listed in the table, and the verbatim responses for the Vision and each Goal area are listed below the table.

Answered: 74   Skipped: 44

ANSWER CHOICES		RESPONSES	
Vision statement	Responses	56.76%	42
Goals: Climate Change and Natural Environment	Responses	66.22%	49
Goals: Developed Areas, Housing, and Infrastructure	Responses	86.49%	64
Goals: Community Wellbeing and Individual Health	Responses	55.41%	41
Goals: Economy and Employment	Responses	74.32%	55
Goals: Governance and Reconciliation	Responses	44.59%	33

Vision Statement

- Needs to begin with a commitment to action
- It is strong in language supporting the ecology and climate change but missing the word "balance" when it comes to how development, economics and employment will coexist with the environment. Although the environment is a very high priority issue, it must somehow coexist with people. The two are inseparable and balancing needs will pave the way to mutual and collaborative coexistence.
- Put " Reduce cardan footprint"
- Add.... while celebrating the rich cultural heritage that comes from their history of fishing, logging and farming
- Adding mention of the importance of community vibrancy. All demographic cohorts etc.
- Given the state of the world we may not be able to keep folks away from our Island Paradise. The statement is somewhat biased and i get the feeling that we don't wish any increase in population when everywhere needs general labourers and workers in health and social services. Perhaps we should include something about attracting a wide variety of folks of different ages. Many seniors here are worried about having to leave the island.   I do agree that any housing development needs to be sustainable from a water perspective.
- FN should be part of vision statement. A statement regarding meeting the needs of locals to work and live on the island
- As well as mitigating climate change, we should recognize and plan for the inevitable impact that climate change will bring to us. Also, there is no mention of the importance of diversity to the wellbeing of our community.
- Does not reference multi-age community.
- More priority on what's available for future generations.
- There is nothing that articulates the need to encourage a diverse, multi-age population. Currently seniors are the largest growth demographic.
- Define more specifically "quiet rural character". What is it we are working to maintain?
- Stop making climate and environmental issues vastly THE most important issue
- It's needlessly diffuse, and appears to be written by a co-op student on a job share.

- goal #1 is redundant - points covered through 2-6
- Area C is a beautiful coastal area comprised of high ecological diversity and unique communities working to maintain their quiet rural character, protect the natural environment, mitigate climate change, and meet community needs without compromising future generations.
- Excellent
- Fine as is
- Good
- great
- Great!
- No changes wanted.
- None
- None
- You have all done a great job at creating a vision. Hope we can put it all into a reality and live by it. Thank you.
- This is not a community sustainability plan; it is an environmental sustainability plan. Put more emphasis on sustaining the people in the community and less emphasis on sustaining the environment.
- I would like to see a plan for attracting young families to the island
- In the last 15 years Area C has changed into retirement community with the average age on Quadra Island of around 65. This vision statement only speaks to maintaining that recent demographic shift and does nothing to address the needs of all age groups or solutions to bringing families back to the community.
- This document appears to me to want to lead to the construction of a dome over Area C with the most important rule for the area being "just say no".
- OK -- rural character is essential aspect of the plan -- must be core to all decisions
- The rural character of the community disappeared years ago. The area is clearly headed toward a high density suburban/commercial setting
- The vision statement "without compromising the ability of future generations to meet their needs" arises from the Brundtland Commission (1987) which promoted "sustainable development" through the expansion of the world economy by a factor of five to ten. But humanity was already in ecological overshoot in the early 1970's and the human economy already appropriates between 25-40% of the Net Primary Productivity. We can't grow our way to sustainability -rich countries (us) have to work our way towards managed degrowth. Do the ICSP consultants have a firm grasp on ecological economics?
- Use tourism to support sustainable local economic growth-start with MRDT tax
- Remove the word 'quiet'. It does not explain what is meant by quiet. It is not our goal to turn area C into a retirement community. Vibrant would be a better word. Or flourishing.
- Take out "quiet" rural character
- I would remove 'without compromising the ability of future generations to meet their needs'
- Put a period after "...and meeting community needs." #1, I'd like to think that we are mind full of future generations without a crystal ball we do not know "future generation's needs"
- The first half is all fluff, the last part is good - simply "To meet community needs without compromising the ability of future generations to meet their needs" would be better.
- "Climate crisis" not just change. No fossil fuel use.
- Area C is a beautiful coastal area WITH high ecological diversity and unique communities wishing to maintain quiet rural character, REDUCE HARM TO the natural environment, mitigate climate change, and meet community needs WHILE ACKNOWLEDGING THE IMPACT ON the ability of future generations to meet their needs.

- Area C is a beautiful coastal area comprised of high ecological diversity and unique communities working to protect the natural environment, mitigate climate change and support vibrancy in multigenerational settings
- Omit quiet replace with lively. Add a robust sustainable local economy with diverse thriving business.

Climate Change and Natural Environment

- The Natural Environment is not for export exploitation to be sustainable; it is only for residents.
- 6. To select RENEWABLE, REPURPOSED, natural… 4. To appreciate….and to REDUCE harm… 3. To RESTORE the health of sensitive ecosystems, wildlife habitats, endemic species, and areas of significance to communities, and to REDUCE HARM IN OTHER NATURAL AREAS, AND TO RESTRICT encroachment into these areas.
- Goals require measurable milestones and should include clear intent to pass new bylaws to support the achievement of those goals.
- What is carbon sink? Define that
- See above. Climate change has already triggered global events (population migration, crop failures, etc.) and it would be advisable to understand how these global events are going to impact us and what we can do to prepare.
- Stop making climate and environmental issues vastly THE most important issue
- Climate change cannot be stopped. This should not be talking about climate change mitigation. It should only talk about climate change adaptation.
- Effecting or mitigating climate change at a community level is futile and wastes potential resources that could be diverted to a strategy of resilience. As climate change becomes more certain, it is up to us to harden our communities against its worst effects. Instead of focusing on reducing carbon emissions, perhaps we could focus on forest fire prevention, rainwater catchment ponds or cisterns, and local food production.
- Climate change is a global problem and should not be the primary goal of our local area planning. This is not the place to address this issue.
- By far the largest carbon footprint for the island is wood smoke. This needs to be considered. Remove Mosaic from the island-it does not benefit our economy.
- To protect our old growth forests, park land wildlife habitats. Reduce GHG. Use local and natural products.
- Where to start? Half of the 'goals' are outside of the SRD's legal purview. Goals #2 and #6 are the only 'controllable' inputs, the rest is provincial/federal in terms of responsibility.
- Material types is too broad and needs better clarity when stating natural materials over synthetics. It overreaches.
- We need a better recycling depot ASAP, so that glass and plastics are not grouped into the garbage.
- Item #7, I'd edit: "To manage growth and development..."
- Excellent
- Good
- Great! Give most priority over other goals.
- No changes wanted.
- I appreciate that the goals recognize that nature is the foundation of the human economy
- None
- Great -but how will you enforce ALL the goals
- We support goals outlined. The goal needs clarity around reconciliation and decision making.
- Public transportation will reduce the number of cars needed to get between islands
- More emphasis on restoration in both land, lake and sea

- Quadra ICAN is connecting with NIC to do a survey on levels of our two aquafers. This is very important, and all future large developments should be required to bring/create their own water source as well as sewage.
- We still need to be part of the rest of the world, and excluding all or most industrial/ development related activities will be to the detriment of the next 3 goals
- Accessible subsidized electric Bus service. Waste management that does not driving to CR in a single occupancy vehicle. Adopt United Nations Sustainable development goals into all decisions.
- Create village centres so car transport is avoided.
- Remove open net pen fish farms is a must have.
- The goal is fine, but the SRD planners don't seem to really pay attention to our wishes to minimize development
- Too much of the document focuses on this area. I'm concerned about who we're the people who put r this together. It doesn't seem to reflect the views of young families. It reads like a plan for a retirement community.
- Tourism should be eco oriented. Tents, bike tourism. Airbnb. But definitely not 5th wheels and motorhomes! They clog the ferry. Consume unacceptable amounts of fuel and are a sector that should be discouraged.
- Too many contradictions. Ex. Steward the natural environment / reduce consumption of natural resources / select natural and local materials over synthetics. Selective tree harvesting is necessary for building materials and mitigating power outages, unsafe roads and wildfires.
- #5 and #6 conflict: in achieving one, you are in contravention of the other. The goals laid out in this ICSP need to be concurrently achievable. Consumption and preservation need to be considered and balanced together. The subtitle weights this system disproportionately against the rest. The subtitle should be removed, to create the necessary equality and symbiosis between the systems.
- Protection of water resources
- Recognize that nature has a tremendous ability to rebound while still moving towards protecting our environment
- Identifying & protecting all seasonal wetlands including privately held wetlands
- Delete the rhetoric under this goal -- for those of us who support it, it is redundant and doesn't need to be stated; for those who don't it is an irritant as stated. Other comments: #3) change "minimize" to "prohibit" encroachment; #4 add beaches to wild places -- west side sandy beach is now inaccessible due to residential development; add "prohibit use of Styrofoam and plastic wrap by all local businesses"
- Slash burning should be banned, so polluting!
- Many of the key sensitive eco systems are gone and wild places no longer exist. To sustain the urban life style in area C requires a high rate of resource consumption.
- A major omission is NOT addressing sustainable management of natural resources (forests, fisheries, water, etc.) In "Resources" goals. The "Protection" goal mentions only sensitive ecosystems, which is vague. Yes, ecosystems vary in their responses to disturbance. Our goal should not be to only protect the most sensitive ecosystems but healthy tracts of the full range of natural ecosystems in Area C. The need to sustainable water for the benefit of humans and the natural environment into the future is not sufficiently emphasized, and coping with extreme weather patterns.
- Goal #2 move to first
- 5. To showcase our award-winning woodlots and continue and enhance our careful sustainable harvesting and use of natural resources.
- There are many platitudes stated about global issues that our area cannot contribute to in a significant way, this clearly illustrates a lack of scientific understanding and perspective. In my perspective sustainable resource management that helps the community is absent in the goals.

- 5) I would like to understand how far "reduce" is intended to go. We live on an island that frequently loses power and wood burning stoves are key for many. While the concept of "reduce" is great - I wouldn't want This ideal to outpace reality
- Advocating to replace our green hydropower with "renewable" is hypocritical and will result in more emissions from there production and maintenance. Also agreeing with activist science over government science on fish farming eliminates potential opportunities for local and indigenous alike.
- There is little if any mention of protecting aquifer and water resources. Also needs to stronger approach ecological restoration and integration of recreational and forest management goals. New harvesting should need to consult with local user groups prior to initiating cutting of trees.
- 5. Resources- add to collaborate with Silva culture industries to encourage planting and forest management to refocus the industry to obtain finances from growing "carbon sinks" (trees)

Developed Areas, Housing and Infrastructure

- This is the biggest challenge our community faces right now. There should be more goals in this section. Item #9 would make it impossible to have any kind of commerce or industry in the island, but these are essential to help the island be independent and maintain working families.
- Eliminate proven harmful industrial activities, e.g., Atlantic salmon farms and the associated processing facilities located on Quadra Island. The environmental stupidity of allowing freeway sized trucks needed to service this facility on the ferry, let alone island roads, is inexcusable and has to stop.
- #7 should include something about managing the growth of short-term vacation rentals as they take away from rental housing available to local residents
- Define hazardous areas and small-scale core areas.
- 7. GROWTH MANAGEMENT: To manage growth and development to minimize encroachment on natural areas and accounts for infrastructure capacity. 8. Our current revised community plan specifies increased density for housing should be in Q.Cove and Heriot Bay.
- #7 suggest: To manage growth and encourage development in a way that is incremental and planned, sustainable, efficient and intentional of space, reflective and intuitive of community need and use, respectful of surrounding natural areas, and considerate of the requirements of the available infrastructure.   Goal #9 I suggest: To locate commercial and light industrial areas such that reflects the community need and aesthetic, is intentional and appropriate for the activity, is respectful of its surroundings, and does not encroach on neighbourhoods
- Revise #7 to read: "manage and limit growth and development to protect natural areas and community access to natural areas; reflect rural community priorities for infrastructure, and avoid hazardous areas; #10 - specify "prioritize infrastructure that supports safe pedestrian and bicycle use"
- Growth management to me means that there is the assumption that there is more room for growth and the only choice we have is where to put it - this is a misinterpretation of provincial law governing growth strategies and OCPs according to municipal lawyer Bill Buholzer. If communities always have to accommodate growth by law, then it would be illegal to be sustainable. We should be looking to define local carrying capacity and trying to determine how we look after each other within those ecological limits to growth.
- We shouldn't have goals to limit grown even more. Already Quadra is stagnating with existing restrictions on any proposed growth.
- NO GROWTH! Growth is destroying our environment and our community. Ferries should be for local residents only.
- 7. To manage…in a way that PROHIBITS encroachment… 9. …into nature and neighbourhood is PROHIBITED. 10. …where possible, REDUCE negative environmental impacts, and…
- Delete the word 'limited'. Not in my backyard (nimbyism) is dominant in this area. The primary focus should be on safe, affordable, young family and single service worker housing.

- Limiting growth can create an exclusive community. I believe growth is essential to have a diverse and inclusive community. Limiting growth is not the solution. Safer off-roads and trails for walkers and cyclists that connect to the ferry and commerce and health centres.
- I would like to see the emphasis on limited rather than "managing" growth" "minimizing "encroachment on natural areas needs to be changes to: AVOIDING such encroachment if we're serious about becoming a net carbon sink.
- I am not in favour of limiting growth and development. The world is changing and growth is necessary. We do need to manage it. These housing statements are too focused on keeping the community small which limits our ability to be self-sustaining.
- Encouraging green development should be a goal. That can include neighborhoods and businesses within walking and bicycling distance. The need for affordable housing was accurately identified, but could also be tied to green and community development.
- Garbage and recycling dumpsters are required for the outer island
- I would like to see a statement reflecting public transportation support in areas with larger population such as Quadra Island.
- Item #12 edit: ".... On whose traditional lands our regions."
- Stop making climate and environmental issues vastly THE most important issue
- The visioning statement should address the need to reduce the number of short-term rentals and encourage long term rentals. We need creative solutions such as co-housing, tiny homes etc. N
- See comments above.
- More emphasis on AFFORDABE, less on commercial.
- Land development needs to become small scale friendly as ten acres is simply not affordable for minimalist lifestyles.
- None
- Great care needed! So, we don't become like everywhere else.
- Keep way it is now as far as development goes, land development no small lots. Keep community plan
- How can you legislate this -no teeth to the hopes
- I am concerned with the individuals on this task force from Quadra Island as a majority are activists strongly opposed to any type of development. This is not an inclusive group. Why is no one representing tourism and business?
- I am encouraged by Cortez and the 3% tax going toward housing. The landlord tenancy act should be beefed up and qualifications must be met to be accepted into subsidized housing. The average landlord cannot afford to lose three months' rent if a tenant is no suitable before eviction. It has been said you can often tell a rental property and sometimes there is pride in ownership.
- Need in develop a non-profit land bank
- Here there is an emphasis on "manage and limit" while terms like sustainability are absent. These statements do not logically permit other goals that are in the document such as affordable residential housing and "encourage local opportunities and technology"
- There is nothing here that speaks of opportunity. Recently an opportunity presented itself that could have solved affordable housing and sustainable infrastructure for a generation if handled properly, but instead was shut down because no one could think outside the little box we created.
- Statement on restrictions of short-term housing. Recognition that Short-Term Housing is eroding our rental market for local families.
- Need to focus much more on who we need the affordable housing for and come up with creative ways to provide that housing. We should not be a safe house for people with medical and mental health issues that require the services that we will never be able to provide with our small population base
- Use tiny home model in a subdivision. Allow hostel type dwellings. Create a trailer park

- Increase the number of secondary residences on every 10-acre property. Change from 1 unit to multiple units
- That all the "rural areas" be maintained at a minimum of 2ha lot sizes avoiding more urban sprawl
- See above. Affordable housing in sufficient quantity cannot be achieved unless short term vacation rentals in the absence of a host resident are prohibited in residentially zoned areas.
- There is no mention of making our roads safer by separating cars from bicycles and walkers or expanding the trail system so people can travel across the island without risking being run over.
- Rural culture. Transport. To keep our island quiet, community based.
- Increasing our population is not sustainable. The ferries are full and commuting to work is so difficult. We are full! We need more parking at the ferry and a shuttle bus on Quadra. We need to work with BC Transit to line up their bus schedule with the ferry so fewer people need to take their cars. BC Transit may even want to open up shuttle service here on Quadra.
- Puzzled that there is little mention of water conservation for future housing? Being an island, it seems prudent to ensure new housing developments include cistern storage for dry summer months. As well, new developments should be permitted alongside an 'aquifer management plan' to ensure long term sustainability of local aquifers.
- The SRD has no bylaw enforcement mechanism today and has demonstrated limited consideration regarding the Community Plan. There is no value in creating more objectives unless they are accompanied by a system of strict enforcement and compliance. That does not appear as a component of the plan.
- Village centres with stores, services and entertainment close together and within walking distance
- Add: encourage a diverse population that includes families, Elders, and young people to avoid turning the area into a retirement community
- Stronger concentration on affordable housing, co-housing, cooperative housing to ensure a functional work force.
- #8 should be "encourage" in place of "enable"
- Develop housing on the vacant land between the school and the community centre.
- Don't weaken zoning to promote housing.
- Good as is, but do not sacrifice environmental protection or protection of rural character to get more housing.
- 8) Housing is likely the biggest challenge and there seems to be little appetite to develop the areas identified in the OCP as higher density. Why is this - costs (Materials, Labour, infrastructure, regulations)? The focus on "small" is great if it enables affordability but we should also look at considering modest increases in density on large rural plots. A 5-acre lot has plenty of room for two family houses with minimal infrastructure requirements
- Emphasis on providing funding for housing - coops, tiny homes etc.
- Allow tiny homes multi homes excreta. The word "affordable" is so overused and never applies to those who needs it. Perhaps some low rental units., nothing please to allow those who have money to make more.
- I would like to see more emphasis put on the development of affordable housing. And of course, along with this goes the question of gathering data on the state of Quadra's aquifers.
- Public consultation must continue; affordable and social housing over expensive large homes; housing for workers
- One of the greatest negative policy impacts by the SRD - either through inaction or active policy frustration has been the gentrification of Area C. Planning needs to encompass affordability provisions, by the way, the rest is largely meaningless. Particularly with respect to 'community sustainability'.
- This statement does nothing to address our housing issues or employment. All it does is reinforce the recent demographic shift to retirees who only care about their peace and quiet.
- Need a real focus on our housing crisis - not enough affordable housing for workers / families

- Maximum emphasis on this, particularly housing. Explore all options to develop housing opportunities for younger individuals and families with young children. This should include co-op housing, small homes, trailer and RV accommodation during peak summer employment. Children
- More housing needed for workers or else economy will suffer.
- We can attract new and younger staff for our businesses and first responders of we have housing.
- I would like to see the Raven lands in the cove, developed for affordable housing, particularly for young families
- I know it states "affordable residential housing" but I wish more specifically rental, modular home, tiny home areas were encouraged to be developed here on Quadra.

Community Wellbeing and Individual Health

- Sure. This would be fine, except more about keeping everyone quiet.
- We need to somehow encourage a shift to a population that includes ALL age groups, as we are currently very weighted to the over 60 group, of which I am one.
- The idea that a quiet, private, rural lifestyle exists in area C disappeared years ago. Perhaps a review of the present situation would support a more useful approach
- More "retirement community" language is showing up all the way through this section. Words like lively, flourishing, vibrant are missing. There is nothing about the health of our children through healthy activities and sport. This document reads like it was written by a bunch of 70-year-olds. There is no sense of family and young people. I'm an older person but I don't want to live in a retirement community.
- We are unsure how "our quiet, private and rural character "aligns with First Nations reconciliation.
- #12 -- note that this goal is as important as climate change
- Disagree with character and culture. Again, there is too much emphasis on keeping things small and quiet. I would rather see a dynamic and lively engaged community. Not one that fights to keep things small and unable to provide a good quality of life experience for families.
- The need for basic health care services (access to doctors, dentists, pharmacy, etc.) Was not mentioned. I found the wording of "12. Character & Culture" particularly offensive. It suggests that Area C residents value the culture of First Nations (and acknowledge the unceded lands), but do not see indigenous peoples as part of the region.
- Have a little problem with the word "private" - Quadra Island is part of the larger community
- No mention of Food Security. No mention of community vibrancy including broader demographic representation. Support for senior population not mentioned.
- There is no mention of providing the needed services and workers so seniors can age in place. These workers need cheap, safe housing.
- Include safety of women and children (I.e., Preventing violence against women) through infrastructure design and access to resources
- Stop making climate and environmental issues vastly THE most important issue
- Define, manage and limit growth - why limit it, if it's managed?
- There are quite a number of unhoused folks living rough in unsafe housing that hopefully UW grant Quadra circle got with attempt to connect with. These folks may not be seniors but need to be approached to offer support.
- Again, anything to attract diversity is conspicuously missing.
- Building standards should be adopted to eradicate substandard, unsafe housing, which is primarily occupied by renters.
- Needed rental prop to house local people, cap Air B&B / holiday rentals.
- Again -see above
- Good

- Fine as is
- Good
- Ok
- No changes wanted.
- All good stuff in the goals
- None
- Check Mark
- Wellbeing is a function of a healthy small committees with the ability to look after each other. Only place for full time residents.
- How were the task force members chosen? Well, I am not knowledgeable of the members from the other areas included, I am highly suspect of those representing Quadra.
- See measurable milestones and change driven by legislation and bylaws plus effective enforcement.
- Wood burning affects health. Air pollution, water pollution, indoor particulates which are carcinogenic and affect cognitive function. Even the children's centre burns wood for heat. This is alarming. Fuel poverty must be addressed. Ban wood burning in new subdivisions, especially on high density lots. The seniors centre and school grounds are cloaked in smoke during our frequent winter inversions.
- Focus on bike path initiative. Make it easy to become a biking community. Resolve local taxi issue.
- Need more emphasis on how to develop a multi-generational population for a healthy community i.e., attract young families
- Rural fire brigade is required and needs to be funded by entire regional district area
- Investment into winter fitness facilities is needed for a healthy community.
- Establish a record of all sewage fields on Quadra Island.
- I haven't had a doctor for 2 years. State how and when the plan will hit Goal #15. Of course - the SRD can't, so why include it other than pretending it's a Christmas wish list item?
- The statement here is all very nice, and I support them; however, they are empty of substance. We need reliable medical (doctors, dentists, home care providers) services in the region. Why not say so
- More emergency health care on-island required and swifter transport to hospital 24/7. Another doctor required on island. Veterinary services also required for both pets and livestock.
- Develop health services oriented towards supporting people with dealing with the challenges of Life and being an entry into the specialised services
- How is the question in m.

Economy and Employment

- Once again, too much emphasis on 'quiet'. A certain amount of economic activity is essential for the health of the community. #18 would shut everything down.
- add....to foster and diverse and multigenerational community and encourage as broad economic base as is sustainable.
- Missing any reference to workforce and our lack of it. As we have lost almost 50% of our available workforce over the last 15 years or so this needs to be addressed. See comments on the need for co-housing, cooperative housing, etc. etc.
- Do not support businesses in ways that weaken environmental protection and rural character.
- #16 - note that barriers need to be identified and addressed, e.g., more food agriculture on Quadra is important; #18 -- add "support innovative housing for seasonal workers"
- 16. …businesses THAT CAN SUPPLY…(remove reference to thriving) 18. …activity such that it REDUCES environmental HARM and PROTECTS human health…
- Keep our business local. Free store like Cortes = R.R.R.

- There are comments about doing things within infrastructure limits. The infrastructure should not limit our desired number of residents, tourism, or business. It is a separate problem that needs to be addressed to enable those things. Not an excuse to limit them. Supporting local business is good but these statements to not address the proactive work that needs to be done to encourage a greater diversity of businesses and to create a welcoming environment with enough residents to use their services and for them to find workers
- Local contractors should get 1st preference over importing work parties from outside Area C islands
- Add: support diverse ways of generating income including supporting commuters who work off-island and bring their income back to the island
- While I endorse supporting our local businesses, there is a greater need to support the creation of new jobs not just existing businesses.
- This lack of substance. There is no talk about job creation, this will not attract the younger generations - supporting existing businesses will not do it. The tourism statement is illogical - max benefit = lots of tourists, minimizing negative impacts = 0. We need to have a strategy that clearly, logically, and based on scientific principles and a clear agreement on common goals considers the compromises that the community (YOUNG and old) can agree on. Tourists will bring jobs for the younger generation and make housing possible. We need a logical, thought our strategy
- The Rural Islands Economic Partnership, why does it exist?? It continues to promote tourism here. We need to stop tourism promotion. Ferries are full. Harper Rd is dangerous. The Spit is absolutely packed with people parking down the road (2-way traffic isn't possible with this). Chinese Mt parking is full. The Lake parking is full. Stop RV's from coming. These are a climate abomination. People need to work in town. Help us get to and from work please.
- Stop making climate and environmental issues vastly THE most important issue
- As in vision, we need a broader population base to support seniors here. This is something the govt has IGNORED for decades.
- Balancing with the vision statement needs work.
- see above
- Good
- Good as is, but do not sacrifice environmental protection or protection of rural character to support businesses with labour or otherwise.
- None
- Check Mark
- can't have it all, quite rural but also opportunity.
- The task force needs to be a diverse, inclusive group, with an openness to fact finding and compromise.
- This says the right things but without much substance. How will this be reconciled with the earlier statements when often they are not in agreement? Businesses become much less desirable to open when everything must be debated at public hearings first.
- How? What?
- I feel strongly that any tourist who rents temporary accommodation should have to pay an extra tax which would be put in a community housing fund (as they are trying to do on Cortes).
- Comments about looking the link between housing and local employment
- develop a community dense enough and with variety so that the growing up youth gets exposed to what is happening in the world
- Well planned housing and jobs are a top priority to attract a vibrant younger population, community wellbeing and individual happiness and health is a natural follow on from this state.
- The workforce needs both good jobs and places to live.
- The ferry from CR in the am is filled with commercial contractors. We need to attract young entrepreneurs here
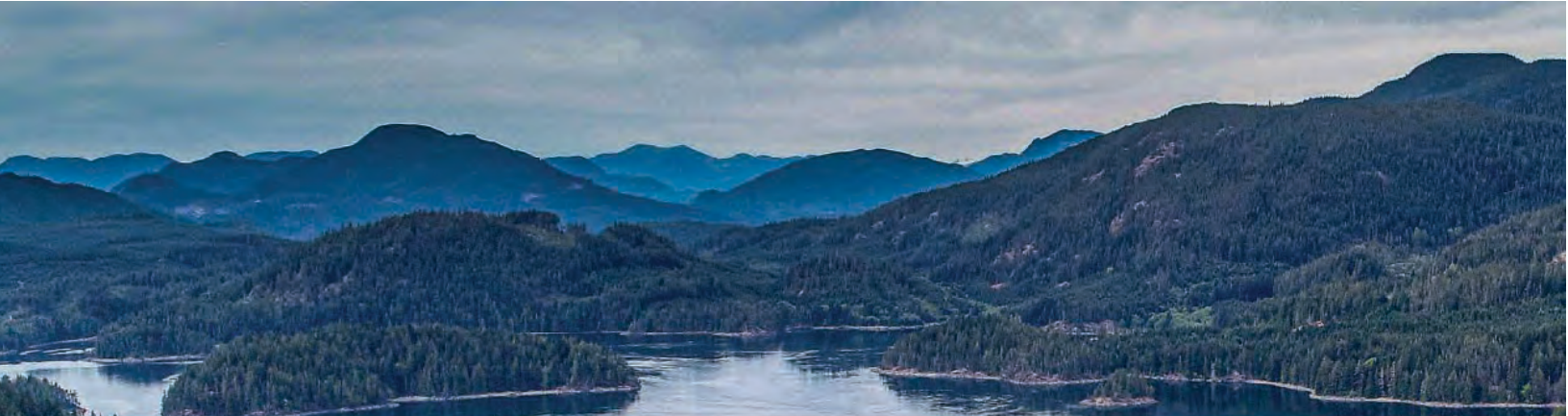
- The community won't thrive and we won't attract the workers we need without tackling the thorny housing problem
- To keep a viable workforce on the island, we need housing workers can afford and well-paid employment.
- 19) aaah - Tourism - the double-edged sword! The goal of ensuring "Good Tourism" is fine and laudable but much of what "impacts" residents is would need to be resolved by other agencies like BC Ferries. We should focus on using tourism to give back to the community through dedicated taxes like the MRDT which is not in place on Quadra
- Resource based activities: promote initiatives for local value-added product development.
- 18: does not account for forestry/woodlots/logging
- Least priority. Phase down "recourse sector" to only what is required for local needs. Encourage "Value Added" i.e., sawmills,
- We are not remote, certainly not on Quadra Island
- Please note that restricting our area to "light" resource-based economic activity often means that we are hoping to displace "heavy" resource-based economic activity to other areas, especially the global south. We may need to have some heavy resource-based economic activity at a small scale.
- Resource-based activities are being driven out by nimbyism. Many NIMBYS did their dirty work in some other part of the world and have landed on Quadra with wealth that allows them to retire. They need the services of younger generations but don't want to see affordable housing, more traffic or anything else that disturbs their peace and quiet.
- In reality this has not been a focus. Mine proposals are rejected; fish farms are removed and forestry is constantly under attack. This leaves many taking camp jobs away from home as the only meaningful employment options. Without high paying resource jobs quadra is doomed to follow the affordability woes of Gabriola and Ucluelet.
- promote high carbon footprint tourism at your peril
- While tourism is an important part of our economy, we need to recognize that tourism itself is not a green industry: Millions of people travelling individually around the globe has a massive carbon footprint. We need to recognize that and come to terms with it.
- Goal #19 should replace "and reduce adverse impacts on the residents" with "and is respectful of local residents and the rural character of the community"
- Tourism should be discouraged. Area C does not have the facilities, infrastructure, nor capacity within the environment to support the uncontrolled influx of tourists today, let alone more in the future.
- short term rentals - address them. are they tourism? Local business?
- No tourism growth! NO resources export from the area. NO RV's, tent camping only. STOP INDUSTRAIL LOGGING! NO CRUISE SHIPS!
- The impact of tourism needs to be greatly reduced, especially the impact on fresh water and the clogging of the ferries.
- we have an economy here outside of tourism, tourism should not compromise quadra.
- Resource-based activities are not treated the same as tourism. Tourism should include the exact phrase, "such that it protects environmental and human health and the remote and quiet character of the area". Tourism should also include provision for limiting travel to the islands.
- Tourism is a major issue. I support the notion that Quadra is no way over subscribed for tourism and it is utterly wrecking the quality of life for many residents. Control of e.g., Airbnb rentals is sorely needed, as is recognition that residents' needs must be met first, especially on the ferry. Quadra is a resident commuter island, and residents must take priority in order to work and shop.
- Tourism is probably one of the biggest economic drivers. managing this to allow economic benefit and developing activities that respect the environment and residents should be maximized. Quadra has been discovered and tourists will come. We need to be prepared to handle the flow.

- There is no mention of the existing tourism facilities that host the people who spend the money to keep our businesses open so residents can buy local in the off season. Without the money that tourism brings the businesses will go bankrupt.
- Would really love to see how the SRD will curtail tourism and keep visitors to undefined 'infrastructure limits' - while 'supporting small business'.
- Who is managing tourism? What are the negative impacts? This needs a robust study that is fact based not just complaining about ferry lineups and the housing issue. This all is blamed on tourism. let's get the facts straight and then come up with a sustainable tourism plan based on the United Nations Sustainable Development Goals.

Governance and Reconciliation

- This document appears lopsided towards the retirement demographic and discourages any change that might resolve some of the most pressing issues. So, I checked into the "diverse group of individuals" who put the plan together. The group is as non-diverse as could be imagined. The average age is around 70 years old. There is a husband-and-wife combo (retired environmentalists) who absolutely share the same opinion. I didn't see anyone under the age of 40. Under who's guidance and authority are these people designing our future community? They do not seem to have a progressive vision at all.
- The decision-making lacks a democratic process. People who express the diversity of ideas that we so badly need in these times tend to be marginalized and intimidated into silence.
- Protections and regulations for areas identified as culturally and archaeologically sensitive.
- This goals in general seems fine; however, we need better means to reach compromises. Now it seems like party X wins and Y loses, their seem little ground for a "Common Ground"
- A new regional director will hopefully allow, without bullying behaviour, the voices of all islanders to be heard and considered.
- The OCP needs significant attention and modernization
- There needs to be recognition that islanders expect to govern from the grassroots up, not from the top down. We do not want to be told what to do by bureaucrats who do not understand rural values and want to impose urban values and systems on residents.
- Hopefully local indigenous communities were actively involved in this plan development. I didn't see that as being prominent in the documentation. But that would be a first step in true reconciliation.
- Governance must be grounded in ecological economics. There is a growing recognition in PIBC and in the scientific literature generally that our current economic growth model and is disconnected to science and ecological economics.
- See above
- Fine as is
- Good
- This section looks fine.
- Check Mark
- No changes
- None
- Here I'd like to see Goal #22 at the top of the list.
- Be clear. What calls to action? Host a community event with FN. Agree to certain shared goals. Don't be vague.
- The goals are good, but delete initiatives "r" (which involves pages of commitments that citizens and directors have not even read) and the last 6 words of initiative "s" (which are buzzwords for US-style culture wars - let's stick with inclusive discussion of specific local options).
- More EFFECTIVE community engagement.

- Local participation has a fifty-year history of being ignored on Area C. To incorporate it now would require a complete change of the form of government.
- More use of communities, less influence of Campbell River in AREA C decisions.
- We need to work as a community. Wei Wei Kai did a massive expansion with zero community consultation. Why? This is damaging our provincial park and adversely affecting our way of life here. We all need to work together and respect one another. First Nations teamed up with Mosaic. Why? Is it to log Morte Lake and get away with it?
- Better communication links to provincial government. Provincial vision is often unaligned with rural reality.
- The last Quadra history book as written by white settlers with colonial views and we need a native history of the island. Commissioning an aboriginal author for this would be a great idea.
- Stop pandering to the First Nations as their own development initiatives take place without ANY consultation with the community at large.
- Relationships with First Nations in the area is better than most. This inclusivity shown by our local bands is exceptional and should be celebrated. The rich culture of the local FN needs to be viewed as the valuable resource that it is, and should be treated as such.
- 22. To ACKNOWLEDGE INJUSTICE AND THE LASTING LEGACY OF SYSTEMIC RACISM, to work toward reconciliation, …
- Develop a joint reconciliation plan. Love-#23!
- There is no doubt that we live on indigenous lands. That should be acknowledged and a mode for living in this "shared" world needs to be adapted for and by All.
- Truth and reconciliation actions not required for Area C
- We are all Canadians. Let's move forward from the past. No special interest groups!!
- What concrete steps can be taken to develop partnerships? More specificity in terms of Reconciliation with First Nations.

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Area C - Imtegrated Community Sustainability Plan

Strathcona
REGIONAL DISTRICT