



## BYLAW NO. 241

---

### A BYLAW TO AMEND THE 2015 TO 2019 FINANCIAL PLAN AND CAPITAL EXPENDITURE PROGRAM

---

**WHEREAS** the Strathcona Regional District has, by Bylaw No. 220, adopted a financial plan for the 5 year period starting January 1, 2015 and ending December 31, 2019;

**AND WHEREAS** the Regional Board may, by bylaw, amend the financial plan at any time;

**AND WHEREAS** the Regional District wishes to amend the financial plan due to unforeseen circumstances;

**NOW THEREFORE** the Board of Directors of the Strathcona Regional District, in open meeting assembled, enacts as follows:

#### Amendments

1. Schedule A (*Consolidated Revenues*), Schedule B (*Consolidated Expenses*), Schedule C (*Capital Expenses and Sources of Revenue*) and Schedule D (*Revenues and Expenses by Service*) to Bylaw No. 220 are repealed and the attached Schedule A (*Consolidated Revenues*), Schedule B (*Consolidated Expenses*), Schedule C (*Capital Expenses and Sources of Revenue*) and Schedule D (*Revenues and Expenses by Service*) are substituted therefor.

#### Citation

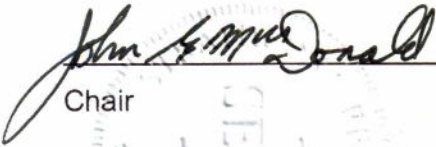
2. This bylaw may be cited for all purposes as Bylaw No. 241, being 2015 to 2019 Financial Plan and Capital Expenditure Program Bylaw, Amendment No. 2.

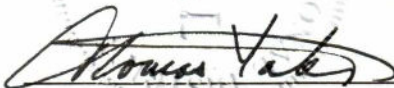
READ A FIRST TIME ON THE                      13<sup>TH</sup> DAY OF                      JANUARY, 2016

READ A SECOND TIME ON THE                      13<sup>TH</sup> DAY OF                      JANUARY, 2016

READ A THIRD TIME ON THE 13<sup>TH</sup> DAY OF JANUARY, 2016

RECONSIDERED, FINALLY PASSED AND ADOPTED ON THE 13<sup>TH</sup> DAY OF JANUARY, 2016

  
Chair

  
Corporate Officer

**2015-2019 Financial Plan  
Consolidated Revenue**

Bylaw 241  
Schedule A

	2015	2016	2017	2018	2019
	\$	\$	\$	\$	\$
<b>Sources of revenue</b>					
Frontage and parcel taxes	13,733	40,779	38,370	38,370	38,370
Property value tax requisition	8,021,600	9,275,401	9,139,772	9,596,570	9,796,558
Grants in lieu of taxes	129,660	129,660	129,660	129,660	129,660
Conditional transfers	705,652	1,022,353	4,496,186	655,952	1,209,407
Unconditional transfers	197,072	118,668	190,000	190,000	190,000
Sales of services	2,034,057	2,213,092	2,304,575	2,373,122	2,455,040
Other revenue from own sources	890,509	848,594	856,847	866,667	866,349
Proceeds from borrowing	677,436	-	7,804,500	-	-
Debt recoveries - member municipalities	1,112,960	847,857	522,308	465,110	264,137
Transfers from reserves	1,304,408	136,689	34,000	25,000	32,000
Transfers from accumulated surplus	2,103,170	85,316	9,303	38,161	6,296
	<u>17,190,257</u>	<u>14,718,409</u>	<u>25,525,521</u>	<u>14,378,612</u>	<u>14,987,817</u>

**2015-2019 Financial Plan  
Consolidated Expense**

**Bylaw 241  
Schedule B**

	2015	2016	2017	2018	2019
	\$	\$	\$	\$	\$
<b>Expense by function</b>					
General government services					
Labour, materials, contracted supplies and services	3,204,683	2,719,921	2,722,076	2,781,795	2,837,573
Deficit prior year	69	-	-	-	-
Transfers to reserves	508,573	535,914	538,676	563,396	564,600
Contribution to appropriated surplus	101,332	30,624	30,624	20,624	30,624
	<u>3,814,657</u>	<u>3,286,459</u>	<u>3,291,376</u>	<u>3,365,815</u>	<u>3,432,797</u>
Protective services					
Labour, materials, contracted supplies and services	1,305,225	1,284,236	1,301,843	1,321,331	1,328,394
Debt interest payments	3,786	3,068	1,961	465	-
Debt principal payments	42,263	42,263	42,263	11,263	-
Transfers to reserves	21,778	29,916	28,851	56,170	67,796
Contribution to appropriated surplus	3,264	2,329	2,333	1,718	1,943
	<u>1,376,316</u>	<u>1,361,812</u>	<u>1,377,251</u>	<u>1,390,947</u>	<u>1,398,133</u>
Environmental health services					
Labour, materials, contracted supplies and services	1,197,350	1,167,043	1,238,885	1,307,041	1,390,693
Debt interest payments	7,010	20,643	20,425	20,425	20,425
Debt principal payments	5,081	22,545	16,299	16,299	16,299
Transfers to reserves	52,000	60,000	60,000	60,000	60,000
Contribution to appropriated surplus	21,518	11,605	15,983	15,114	11,167
	<u>1,282,959</u>	<u>1,281,836</u>	<u>1,351,592</u>	<u>1,418,879</u>	<u>1,498,584</u>
Development services					
Labour, materials, contracted supplies and services	670,324	627,824	626,759	638,298	647,793
Transfers to reserves	5,000	5,000	5,000	5,000	5,000
Contribution to appropriated surplus	2,250	2,250	2,250	2,250	2,250
	<u>677,574</u>	<u>635,074</u>	<u>634,009</u>	<u>645,548</u>	<u>655,043</u>
Parks, recreation and culture					
Labour, materials, contracted supplies and services	6,052,584	5,886,382	5,886,880	5,940,428	5,975,859
Debt interest payments	14,835	25,274	22,073	253,006	249,804
Debt principal payments	152,723	136,791	136,791	412,767	347,007
Transfers to reserves	182,401	219,031	219,128	212,073	215,539
Contribution to appropriated surplus	1,870	865	860	855	855
	<u>6,404,413</u>	<u>6,268,343</u>	<u>6,265,732</u>	<u>6,819,129</u>	<u>6,789,064</u>
Transportation and transit					
Labour, materials, contracted supplies and services	200,339	178,757	190,792	187,207	188,564
Deficit prior year	1,385	-	-	-	-
Debt interest payments	2,832	2,832	-	-	-
Debt principal payments	1,186	1,186	-	-	-
Transfers to reserves	2,520	1,338	5,161	4,977	4,895
	<u>208,262</u>	<u>184,113</u>	<u>195,953</u>	<u>192,184</u>	<u>193,459</u>
Debt payments for member municipalities					
Debt interest payments	391,598	334,723	221,691	200,724	123,938
Debt principal payments	721,362	513,134	300,617	264,386	140,199
	<u>1,112,960</u>	<u>847,857</u>	<u>522,308</u>	<u>465,110</u>	<u>264,137</u>
Capital expenses (Schedule C)					
	<u>2,313,116</u>	<u>852,915</u>	<u>11,887,300</u>	<u>81,000</u>	<u>756,600</u>
	<u>17,190,257</u>	<u>14,718,409</u>	<u>25,525,521</u>	<u>14,378,612</u>	<u>14,987,817</u>

**2015-2019 Financial Plan  
Capital Expense and Sources of Revenue**

Bylaw 241  
Schedule C

	2015 \$	2016 \$	2017 \$	2018 \$	2019 \$
<b>Capital sources of revenue</b>					
Other revenue from own sources	15,000	-	5,000	7,000	-
Conditional transfers	93,581	362,000	3,853,300	10,000	500,000
Proceeds from borrowing	677,436	-	7,804,500	-	-
Transfers from operating fund	432,248	408,650	194,500	43,000	228,600
Transfers from reserves	1,089,494	82,265	30,000	21,000	28,000
Transfers from accumulated surplus	5,357	-	-	-	-
	2,313,116	852,915	11,887,300	81,000	756,600
<b>Capital expense by function</b>					
General government services	32,500	459,265	60,000	63,000	553,000
Protective services	49,000	-	-	-	-
Environmental health services	1,051,400	-	-	-	-
Development services	-	8,000	-	-	-
Parks, recreation and culture	1,180,216	385,650	11,827,300	18,000	203,600
	2,313,116	852,915	11,887,300	81,000	756,600

2015-2019 Financial Plan  
Revenue and Expense by Service

Bylaw 241  
Schedule D

Func#	Function Description	Values				
		2015 (\$)	2016 (\$)	2017 (\$)	2018 (\$)	2019 (\$)
<b>100</b>	<b>Member Municipality Administration</b>					
	Operating Revenue					
	Property value tax requisition	-210,373	-283,607	-288,679	-293,814	-298,650
	Grants in lieu of taxes	-2,000	-2,000	-2,000	-2,000	-2,000
	Transfers from accumulated surplus	-70,000	-	-	-	-
	<b>Operating Revenue Total</b>	<b>-282,373</b>	<b>-285,607</b>	<b>-290,679</b>	<b>-295,814</b>	<b>-300,650</b>
	Operating Expense					
	Labour, materials, contracted supplies and services	282,373	284,983	290,055	295,190	300,026
	Contribution to appropriated surplus	-	624	624	624	624
	<b>Operating Expense Total</b>	<b>282,373</b>	<b>285,607</b>	<b>290,679</b>	<b>295,814</b>	<b>300,650</b>
<b>110</b>	<b>Administration and General Government</b>					
	Operating Revenue					
	Property value tax requisition	-432,178	-697,565	-714,638	-727,187	-741,226
	Grants in lieu of taxes	-92,550	-92,550	-92,550	-92,550	-92,550
	Conditional transfers	-605,071	-633,664	-635,886	-645,952	-709,407
	Unconditional transfers	-197,072	-118,668	-190,000	-190,000	-190,000
	Sales of services	-365	-370	-370	-370	-380
	Other revenue from own sources	-769,786	-741,776	-745,029	-752,849	-759,531
	Transfers from reserves	-193,721	-	-	-	-
	Transfers from accumulated surplus	-555,510	-71,332	-	-	-
	<b>Operating Revenue Total</b>	<b>-2,846,253</b>	<b>-2,355,925</b>	<b>-2,378,473</b>	<b>-2,408,908</b>	<b>-2,493,094</b>
	Operating Expense					
	Labour, materials, contracted supplies and services	2,221,348	1,775,011	1,794,797	1,800,512	1,883,494
	Transfers to capital fund	25,000	25,000	25,000	25,000	25,000
	Transfers to reserves	508,573	535,914	538,676	563,396	564,600
	Contribution to appropriated surplus	91,332	20,000	20,000	20,000	20,000
	<b>Operating Expense Total</b>	<b>2,846,253</b>	<b>2,355,925</b>	<b>2,378,473</b>	<b>2,408,908</b>	<b>2,493,094</b>
	Capital Sources of Revenue					
	Conditional transfers	-	-362,000	-10,000	-10,000	-500,000
	Other revenue from own sources	-	-	-5,000	-7,000	-
	Transfers from operating fund	-25,000	-25,000	-25,000	-25,000	-25,000
	Transfers from reserves	-7,500	-72,265	-20,000	-21,000	-28,000
	<b>Capital Sources of Revenue Total</b>	<b>-32,500</b>	<b>-459,265</b>	<b>-60,000</b>	<b>-63,000</b>	<b>-553,000</b>

2015-2019 Financial Plan  
Revenue and Expense by Service

Bylaw 241  
Schedule D

Func#	Function Description	Values				
		2015 (\$)	2016 (\$)	2017 (\$)	2018 (\$)	2019 (\$)
110	Capital Expense					
	Capital expenditure	32,500	459,265	60,000	63,000	553,000
	Capital Expense Total	32,500	459,265	60,000	63,000	553,000
120	<b>Grant in Aid Area A</b>					
	Operating Revenue					
	Property value tax requisition	-790	-9,255	-9,256	-9,258	-9,258
	Transfers from accumulated surplus	-11,561	-	-	-	-
	Operating Revenue Total	-12,351	-9,255	-9,256	-9,258	-9,258
	Operating Expense					
	Labour, materials, contracted supplies and services	12,351	9,255	9,256	9,258	9,258
	Operating Expense Total	12,351	9,255	9,256	9,258	9,258
123	<b>Grant In Aid Area D</b>					
	Operating Revenue					
	Property value tax requisition	-50,778	-50,870	-50,885	-50,899	-50,898
	Transfers from accumulated surplus	-98	-	-	-	-
	Operating Revenue Total	-50,876	-50,870	-50,885	-50,899	-50,898
	Operating Expense					
	Labour, materials, contracted supplies and services	50,876	50,870	50,885	50,899	50,898
	Operating Expense Total	50,876	50,870	50,885	50,899	50,898
126	<b>Grant In Aid Area B</b>					
	Operating Revenue					
	Property value tax requisition	-25,589	-25,514	-25,522	-25,530	-25,529
	Operating Revenue Total	-25,589	-25,514	-25,522	-25,530	-25,529
	Operating Expense					
	Labour, materials, contracted supplies and services	25,520	25,514	25,522	25,530	25,529
	Deficit prior year	69	-	-	-	-
	Operating Expense Total	25,589	25,514	25,522	25,530	25,529
127	<b>Grant In Aid Area C</b>					
	Operating Revenue					
	Property value tax requisition	-13,762	-15,000	-15,000	-15,000	-15,000
	Transfers from accumulated surplus	-16,800	-	-	-	-
	Operating Revenue Total	-30,562	-15,000	-15,000	-15,000	-15,000
	Operating Expense					

2015-2019 Financial Plan  
Revenue and Expense by Service

Bylaw 241  
Schedule D

Func#	Function Description	Values				
		2015 (\$)	2016 (\$)	2017 (\$)	2018 (\$)	2019 (\$)
127	Labour, materials, contracted supplies and services	30,562	15,000	15,000	15,000	15,000
	Operating Expense Total	30,562	15,000	15,000	15,000	15,000
130	<b>Electoral Areas Expenditure &amp; Election Services</b>					
	Operating Revenue					
	Property value tax requisition	-362,800	-461,014	-467,165	-476,009	-483,971
	Grants in lieu of taxes	-600	-600	-600	-600	-600
	Transfers from reserves	-	-28,879	-	-	-
	Transfers from accumulated surplus	-110,000	-	-	-30,000	-
	Operating Revenue Total	-473,400	-490,493	-467,765	-506,609	-484,571
	Operating Expense					
	Labour, materials, contracted supplies and services	463,400	480,493	457,765	506,609	474,571
	Contribution to appropriated surplus	10,000	10,000	10,000	-	10,000
	Operating Expense Total	473,400	490,493	467,765	506,609	484,571
150	<b>Feasibility Studies - Regional</b>					
	Operating Revenue					
	Property value tax requisition	-	-25,295	-25,296	-25,297	-25,297
	Transfers from accumulated surplus	-30,564	-	-	-	-
	Operating Revenue Total	-30,564	-25,295	-25,296	-25,297	-25,297
	Operating Expense					
	Labour, materials, contracted supplies and services	30,564	25,295	25,296	25,297	25,297
	Operating Expense Total	30,564	25,295	25,296	25,297	25,297
151	<b>Feasibility Studies - Electoral Area A</b>					
	Operating Revenue					
	Property value tax requisition	-	-2,500	-2,500	-2,500	-2,500
	Transfers from accumulated surplus	-5,659	-	-	-	-
	Operating Revenue Total	-5,659	-2,500	-2,500	-2,500	-2,500
	Operating Expense					
	Labour, materials, contracted supplies and services	5,659	2,500	2,500	2,500	2,500
	Operating Expense Total	5,659	2,500	2,500	2,500	2,500
154	<b>Feasibility Studies - Electoral Area D</b>					
	Operating Revenue					
	Property value tax requisition	-	-40,000	-40,000	-40,000	-40,000

2015-2019 Financial Plan  
Revenue and Expense by Service

Bylaw 241  
Schedule D

Func#	Function Description	Values				
		2015 (\$)	2016 (\$)	2017 (\$)	2018 (\$)	2019 (\$)
154	Transfers from accumulated surplus	-39,733	-	-	-	-
	Operating Revenue Total	-39,733	-40,000	-40,000	-40,000	-40,000
	Operating Expense					
	Labour, materials, contracted supplies and services	39,733	40,000	40,000	40,000	40,000
	Operating Expense Total	39,733	40,000	40,000	40,000	40,000
157	<b>Feasibility Studies - Electoral Area B</b>					
	Operating Revenue					
	Property value tax requisition	-	-2,500	-2,500	-2,500	-2,500
	Transfers from accumulated surplus	-18,762	-	-	-	-
	Operating Revenue Total	-18,762	-2,500	-2,500	-2,500	-2,500
	Operating Expense					
	Labour, materials, contracted supplies and services	18,762	2,500	2,500	2,500	2,500
	Operating Expense Total	18,762	2,500	2,500	2,500	2,500
158	<b>Feasibility Studies - Electoral Area C</b>					
	Operating Revenue					
	Property value tax requisition	-	-8,500	-8,500	-8,500	-8,500
	Transfers from accumulated surplus	-23,535	-	-	-	-
	Operating Revenue Total	-23,535	-8,500	-8,500	-8,500	-8,500
	Operating Expense					
	Labour, materials, contracted supplies and services	23,535	8,500	8,500	8,500	8,500
	Operating Expense Total	23,535	8,500	8,500	8,500	8,500
190	<b>Member Municipality Debt</b>					
	Operating Revenue					
	Debt recoveries - member municipalities	-1,112,960	-847,857	-522,308	-465,110	-264,137
	Operating Revenue Total	-1,112,960	-847,857	-522,308	-465,110	-264,137
	Operating Expense					
	Debt interest payments	391,598	334,723	221,691	200,724	123,938
	Debt principal payments	721,362	513,134	300,617	264,386	140,199
	Operating Expense Total	1,112,960	847,857	522,308	465,110	264,137
210	<b>Campbell River Fire Protection Specified Area</b>					
	Operating Revenue					
	Property value tax requisition	-342,000	-345,000	-349,000	-353,000	-356,000
	Operating Revenue Total	-342,000	-345,000	-349,000	-353,000	-356,000

2015-2019 Financial Plan  
Revenue and Expense by Service

Bylaw 241  
Schedule D

Func#	Function Description	Values				
		2015 (\$)	2016 (\$)	2017 (\$)	2018 (\$)	2019 (\$)
210	Operating Expense					
	Labour, materials, contracted supplies and services	342,000	345,000	349,000	353,000	356,000
	Operating Expense Total	342,000	345,000	349,000	353,000	356,000
245	<b>Sayward Valley Fire Protection Local Service Area</b>					
	Operating Revenue					
	Property value tax requisition	-57,105	-85,000	-85,000	-85,000	-85,000
	Other revenue from own sources	-462	-608	-608	-608	-608
	Transfers from accumulated surplus	-27,895	-	-	-	-
	Operating Revenue Total	-85,462	-85,608	-85,608	-85,608	-85,608
	Operating Expense					
	Labour, materials, contracted supplies and services	69,184	70,562	70,580	70,599	70,612
	Transfers to reserves	14,778	13,346	13,328	13,309	13,296
	Contribution to appropriated surplus	1,500	1,700	1,700	1,700	1,700
	Operating Expense Total	85,462	85,608	85,608	85,608	85,608
250	<b>South Cortes Island Fire Local Service Area</b>					
	Operating Revenue					
	Property value tax requisition	-192,936	-185,000	-185,000	-180,000	-180,000
	Sales of services	-4,620	-4,620	-4,620	-4,620	-4,620
	Transfers from accumulated surplus	-8,856	-	-	-	-
	Operating Revenue Total	-206,412	-189,620	-189,620	-184,620	-184,620
	Operating Expense					
	Labour, materials, contracted supplies and services	159,363	133,719	133,873	134,031	134,120
	Debt interest payments	3,786	3,068	1,961	465	-
	Debt principal payments	42,263	42,263	42,263	11,263	-
	Transfers to reserves	1,000	10,570	11,523	38,861	50,500
	Operating Expense Total	206,412	189,620	189,620	184,620	184,620
	Capital Sources of Revenue					
	Transfers from reserves	-49,000	-	-	-	-
	Capital Sources of Revenue Total	-49,000	-	-	-	-
	Capital Expense					
	Capital expenditure	49,000	-	-	-	-
	Capital Expense Total	49,000	-	-	-	-

2015-2019 Financial Plan  
Revenue and Expense by Service

Bylaw 241  
Schedule D

Func#	Function Description	Values				
		2015 (\$)	2016 (\$)	2017 (\$)	2018 (\$)	2019 (\$)
<b>255</b>	<b>North Quadra Island Assistance Response</b>					
	Operating Revenue					
	Property value tax requisition	-259	-500	-500	-500	-500
	Transfers from accumulated surplus	-241	-	-	-	-
	<b>Operating Revenue Total</b>	<b>-500</b>	<b>-500</b>	<b>-500</b>	<b>-500</b>	<b>-500</b>
	Operating Expense					
	Labour, materials, contracted supplies and services	500	500	500	500	500
	<b>Operating Expense Total</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>
<b>271</b>	<b>EA A Kyuquot Nookta Emergency Program Extended Service</b>					
	Operating Revenue					
	Property value tax requisition	-1,000	-1,600	-1,600	-1,600	-1,600
	Transfers from accumulated surplus	-3,113	-	-	-	-
	<b>Operating Revenue Total</b>	<b>-4,113</b>	<b>-1,600</b>	<b>-1,600</b>	<b>-1,600</b>	<b>-1,600</b>
	Operating Expense					
	Labour, materials, contracted supplies and services	4,113	1,600	1,600	1,600	1,600
	<b>Operating Expense Total</b>	<b>4,113</b>	<b>1,600</b>	<b>1,600</b>	<b>1,600</b>	<b>1,600</b>
<b>272</b>	<b>Strathcona Emergency Program</b>					
	Operating Revenue					
	Property value tax requisition	-145,000	-165,000	-167,000	-170,000	-172,000
	Transfers from accumulated surplus	-20,000	-	-	-	-
	<b>Operating Revenue Total</b>	<b>-165,000</b>	<b>-165,000</b>	<b>-167,000</b>	<b>-170,000</b>	<b>-172,000</b>
	Operating Expense					
	Labour, materials, contracted supplies and services	163,236	164,371	166,367	169,982	171,757
	Contribution to appropriated surplus	1,764	629	633	18	243
	<b>Operating Expense Total</b>	<b>165,000</b>	<b>165,000</b>	<b>167,000</b>	<b>170,000</b>	<b>172,000</b>
<b>275</b>	<b>911 Answering Service</b>					
	Operating Revenue					
	Property value tax requisition	-368,335	-387,757	-395,507	-403,413	-403,413
	Transfers from accumulated surplus	-18,672	-	-	-	-
	<b>Operating Revenue Total</b>	<b>-387,007</b>	<b>-387,757</b>	<b>-395,507</b>	<b>-403,413</b>	<b>-403,413</b>
	Operating Expense					
	Labour, materials, contracted supplies and services	387,007	387,757	395,507	403,413	403,413
	<b>Operating Expense Total</b>	<b>387,007</b>	<b>387,757</b>	<b>395,507</b>	<b>403,413</b>	<b>403,413</b>

2015-2019 Financial Plan  
Revenue and Expense by Service

Bylaw 241  
Schedule D

Func#	Function Description	Values				
		2015 (\$)	2016 (\$)	2017 (\$)	2018 (\$)	2019 (\$)
<b>285</b>	<b>Building Inspection</b>					
	Operating Revenue					
	Property value tax requisition	-72,230	-102,591	-104,246	-108,002	-110,188
	Grants in lieu of taxes	-10	-10	-10	-10	-10
	Sales of services	-2,500	-2,500	-2,500	-2,500	-2,500
	Other revenue from own sources	-23,800	-23,800	-23,800	-23,800	-23,800
	Transfers from accumulated surplus	-29,000	-	-	-	-
	<b>Operating Revenue Total</b>	<b>-127,540</b>	<b>-128,901</b>	<b>-130,556</b>	<b>-134,312</b>	<b>-136,498</b>
	Operating Expense					
	Labour, materials, contracted supplies and services	121,540	122,901	126,556	130,312	132,498
	Transfers to reserves	6,000	6,000	4,000	4,000	4,000
	<b>Operating Expense Total</b>	<b>127,540</b>	<b>128,901</b>	<b>130,556</b>	<b>134,312</b>	<b>136,498</b>
<b>290</b>	<b>Electoral Area D Animal Control</b>					
	Operating Revenue					
	Property value tax requisition	-32,970	-55,808	-55,842	-55,876	-55,876
	Transfers from accumulated surplus	-20,000	-	-	-	-
	<b>Operating Revenue Total</b>	<b>-52,970</b>	<b>-55,808</b>	<b>-55,842</b>	<b>-55,876</b>	<b>-55,876</b>
	Operating Expense					
	Labour, materials, contracted supplies and services	52,970	55,808	55,842	55,876	55,876
	<b>Operating Expense Total</b>	<b>52,970</b>	<b>55,808</b>	<b>55,842</b>	<b>55,876</b>	<b>55,876</b>
<b>295</b>	<b>Noise Control</b>					
	Operating Revenue					
	Property value tax requisition	-	-1,000	-1,000	-1,000	-1,000
	Transfers from accumulated surplus	-4,294	-	-	-	-
	<b>Operating Revenue Total</b>	<b>-4,294</b>	<b>-1,000</b>	<b>-1,000</b>	<b>-1,000</b>	<b>-1,000</b>
	Operating Expense					
	Labour, materials, contracted supplies and services	4,294	1,000	1,000	1,000	1,000
	<b>Operating Expense Total</b>	<b>4,294</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>
<b>297</b>	<b>Soil Deposit &amp; Removal Control Extended Service</b>					
	Operating Revenue					
	Property value tax requisition	-250	-253	-253	-253	-253
	Transfers from accumulated surplus	-3	-	-	-	-
	<b>Operating Revenue Total</b>	<b>-253</b>	<b>-253</b>	<b>-253</b>	<b>-253</b>	<b>-253</b>

2015-2019 Financial Plan  
Revenue and Expense by Service

Bylaw 241  
Schedule D

Func#	Function Description	Values				
		2015 (\$)	2016 (\$)	2017 (\$)	2018 (\$)	2019 (\$)
297	Operating Expense					
	Labour, materials, contracted supplies and services	253	253	253	253	253
	Operating Expense Total	253	253	253	253	253
298	<b>Unightly Premises Extended Service</b>					
	Operating Revenue					
	Property value tax requisition	-263	-765	-765	-765	-765
	Transfers from accumulated surplus	-502	-	-	-	-
	Operating Revenue Total	-765	-765	-765	-765	-765
	Operating Expense					
	Labour, materials, contracted supplies and services	765	765	765	765	765
	Operating Expense Total	765	765	765	765	765
318	<b>Craig Road Water</b>					
	Operating Revenue					
	Frontage and parcel taxes	-11,324	-12,020	-12,020	-12,020	-12,020
	Transfers from accumulated surplus	-710	-	-	-	-
	Operating Revenue Total	-12,034	-12,020	-12,020	-12,020	-12,020
	Operating Expense					
	Labour, materials, contracted supplies and services	810	796	796	796	796
	Debt interest payments	6,575	6,575	6,575	6,575	6,575
	Debt principal payments	4,649	4,649	4,649	4,649	4,649
	Operating Expense Total	12,034	12,020	12,020	12,020	12,020
319	<b>Electoral Area D Water</b>					
	Operating Revenue					
	Property value tax requisition	-304,495	-381,000	-381,000	-381,000	-381,000
	Sales of services	-332,015	-456,571	-524,354	-589,481	-654,376
	Transfers from accumulated surplus	-230,000	-	-	-	-
	Operating Revenue Total	-866,510	-837,571	-905,354	-970,481	-1,035,376
	Operating Expense					
	Labour, materials, contracted supplies and services	806,510	777,571	845,354	910,481	975,376
	Transfers to reserves	50,000	50,000	50,000	50,000	50,000
	Contribution to appropriated surplus	10,000	10,000	10,000	10,000	10,000
	Operating Expense Total	866,510	837,571	905,354	970,481	1,035,376

2015-2019 Financial Plan  
Revenue and Expense by Service

Bylaw 241  
Schedule D

Func#	Function Description	Values				
		2015 (\$)	2016 (\$)	2017 (\$)	2018 (\$)	2019 (\$)
319	Capital Sources of Revenue					
	Conditional transfers	-	-	-	-	-
	Transfers from reserves	-335,000	-	-	-	-
	Capital Sources of Revenue Total	-335,000	-	-	-	-
	Capital Expense					
	Capital expenditure	335,000	-	-	-	-
	Capital Expense Total	335,000	-	-	-	-
322	<b>Walters Cove Water Supply Local Service Area</b>					
	Operating Revenue					
	Frontage and parcel taxes	-2,409	-2,409	-	-	-
	Transfers from accumulated surplus	-404	-5,778	-	-	-
	Operating Revenue Total	-2,813	-8,187	-	-	-
	Operating Expense					
	Labour, materials, contracted supplies and services	656	1,723	-	-	-
	Debt interest payments	435	218	-	-	-
	Debt principal payments	432	6,246	-	-	-
	Contribution to appropriated surplus	1,290	-	-	-	-
	Operating Expense Total	2,813	8,187	-	-	-
331	<b>Quathiaski Cove Sewer</b>					
	Operating Revenue					
	Sales of services	-102,110	-135,062	-137,472	-137,472	-150,685
	Transfers from accumulated surplus	-17,101	-	-	-	-
	Operating Revenue Total	-119,211	-135,062	-137,472	-137,472	-150,685
	Operating Expense					
	Labour, materials, contracted supplies and services	117,211	125,062	122,912	123,609	140,685
	Transfers to reserves	2,000	10,000	10,000	10,000	10,000
	Contribution to appropriated surplus	-	-	4,560	3,863	-
	Operating Expense Total	119,211	135,062	137,472	137,472	150,685
332	<b>Quathiaski Cove Sewer expansion</b>					
	Operating Revenue					
	Frontage and parcel taxes	-	-26,350	-26,350	-26,350	-26,350
	Operating Revenue Total	-	-26,350	-26,350	-26,350	-26,350

2015-2019 Financial Plan  
Revenue and Expense by Service

Bylaw 241  
Schedule D

Func#	Function Description	Values				
		2015 (\$)	2016 (\$)	2017 (\$)	2018 (\$)	2019 (\$)
332	Operating Expense					
	Labour, materials, contracted supplies and services	-	850	850	850	850
	Debt interest payments	-	13,850	13,850	13,850	13,850
	Debt principal payments	-	11,650	11,650	11,650	11,650
	<b>Operating Expense Total</b>	-	<b>26,350</b>	<b>26,350</b>	<b>26,350</b>	<b>26,350</b>
	Capital Sources of Revenue					
	Conditional transfers	-	-	-	-	-
	Transfers from reserves	-393,984	-	-	-	-
	Proceeds from borrowing	-322,416	-	-	-	-
	<b>Capital Sources of Revenue Total</b>	<b>-716,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
	Capital Expense					
	Capital expenditure	716,400	-	-	-	-
	<b>Capital Expense Total</b>	<b>716,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
340	<b>Liquid Waste</b>					
	Operating Revenue					
	Property value tax requisition	-12,091	-14,500	-15,000	-15,000	-15,500
	Transfers from accumulated surplus	-12,098	-	-	-	-
	<b>Operating Revenue Total</b>	<b>-24,189</b>	<b>-14,500</b>	<b>-15,000</b>	<b>-15,000</b>	<b>-15,500</b>
	Operating Expense					
	Labour, materials, contracted supplies and services	24,189	14,500	15,000	15,000	15,500
	<b>Operating Expense Total</b>	<b>24,189</b>	<b>14,500</b>	<b>15,000</b>	<b>15,000</b>	<b>15,500</b>
364	<b>Area A Kyuquot Nookta Solid Waste Disposal</b>					
	Operating Revenue					
	Property value tax requisition	-9,920	-18,750	-18,750	-18,750	-18,750
	Transfers from accumulated surplus	-10,353	-	-	-	-
	<b>Operating Revenue Total</b>	<b>-20,273</b>	<b>-18,750</b>	<b>-18,750</b>	<b>-18,750</b>	<b>-18,750</b>
	Operating Expense					
	Labour, materials, contracted supplies and services	17,235	17,145	17,327	17,499	17,583
	Contribution to appropriated surplus	3,038	1,605	1,423	1,251	1,167
	<b>Operating Expense Total</b>	<b>20,273</b>	<b>18,750</b>	<b>18,750</b>	<b>18,750</b>	<b>18,750</b>
368	<b>Sayward and Area A Sayward Refuse Disposal</b>					
	Operating Revenue					
	Property value tax requisition	-8,119	-15,268	-15,493	-15,679	-15,760

2015-2019 Financial Plan  
Revenue and Expense by Service

Bylaw 241  
Schedule D

Func#	Function Description	Values				
		2015 (\$)	2016 (\$)	2017 (\$)	2018 (\$)	2019 (\$)
368	Other revenue from own sources	-13,800	-13,800	-13,800	-13,800	-13,800
	Transfers from accumulated surplus	-6,618	-	-	-	-
	<b>Operating Revenue Total</b>	<b>-28,537</b>	<b>-29,068</b>	<b>-29,293</b>	<b>-29,479</b>	<b>-29,560</b>
	Operating Expense					
	Labour, materials, contracted supplies and services	28,537	29,068	29,293	29,479	29,560
	<b>Operating Expense Total</b>	<b>28,537</b>	<b>29,068</b>	<b>29,293</b>	<b>29,479</b>	<b>29,560</b>
370	<b>Solid Waste Local Service - Sayward Valley</b>					
	Operating Revenue					
	Sales of services	-46,840	-51,570	-54,490	-57,410	-57,410
	Other revenue from own sources	-5,400	-5,400	-5,400	-5,400	-5,400
	Transfers from accumulated surplus	-8,026	-5,250	-2,665	-454	-1,033
	<b>Operating Revenue Total</b>	<b>-60,266</b>	<b>-62,220</b>	<b>-62,555</b>	<b>-63,264</b>	<b>-63,843</b>
	Operating Expense					
	Labour, materials, contracted supplies and services	60,266	62,220	62,555	63,264	63,843
	<b>Operating Expense Total</b>	<b>60,266</b>	<b>62,220</b>	<b>62,555</b>	<b>63,264</b>	<b>63,843</b>
374	<b>Electoral Area "B" Refuse Disposal Grounds Specified Area</b>					
	Operating Revenue					
	Property value tax requisition	-42,911	-51,973	-52,181	-52,377	-52,458
	Other revenue from own sources	-12,500	-12,500	-12,500	-12,500	-12,500
	Transfers from accumulated surplus	-5,331	-	-	-	-
	<b>Operating Revenue Total</b>	<b>-60,742</b>	<b>-64,473</b>	<b>-64,681</b>	<b>-64,877</b>	<b>-64,958</b>
	Operating Expense					
	Labour, materials, contracted supplies and services	60,742	64,473	64,681	64,877	64,958
	<b>Operating Expense Total</b>	<b>60,742</b>	<b>64,473</b>	<b>64,681</b>	<b>64,877</b>	<b>64,958</b>
376	<b>Cortes Island Refuse Collection</b>					
	Operating Revenue					
	Sales of services	-74,507	-70,679	-73,479	-73,479	-76,279
	Transfers from accumulated surplus	-13,877	-2,956	-6,638	-7,707	-5,263
	<b>Operating Revenue Total</b>	<b>-88,384</b>	<b>-73,635</b>	<b>-80,117</b>	<b>-81,186</b>	<b>-81,542</b>
	Operating Expense					
	Labour, materials, contracted supplies and services	81,194	73,635	80,117	81,186	81,542
	Contribution to appropriated surplus	7,190	-	-	-	-
	<b>Operating Expense Total</b>	<b>88,384</b>	<b>73,635</b>	<b>80,117</b>	<b>81,186</b>	<b>81,542</b>

2015-2019 Financial Plan  
Revenue and Expense by Service

Bylaw 241  
Schedule D

Func#	Function Description	Values				
		2015 (\$)	2016 (\$)	2017 (\$)	2018 (\$)	2019 (\$)
<b>500</b>	<b>Planning</b>					
	Operating Revenue					
	Property value tax requisition	-392,926	-583,987	-574,917	-586,451	-595,946
	Grants in lieu of taxes	-1,100	-1,100	-1,100	-1,100	-1,100
	Other revenue from own sources	-38,600	-38,600	-38,600	-38,600	-38,600
	Transfers from accumulated surplus	-210,000	-	-	-	-
	<b>Operating Revenue Total</b>	<b>-642,626</b>	<b>-623,687</b>	<b>-614,617</b>	<b>-626,151</b>	<b>-635,646</b>
	Operating Expense					
	Labour, materials, contracted supplies and services	637,626	610,687	609,617	621,151	630,646
	Transfers to capital fund	-	8,000	-	-	-
	Transfers to reserves	5,000	5,000	5,000	5,000	5,000
	<b>Operating Expense Total</b>	<b>642,626</b>	<b>623,687</b>	<b>614,617</b>	<b>626,151</b>	<b>635,646</b>
	Capital Sources of Revenue					
	Transfers from operating fund	-	-8,000	-	-	-
	<b>Capital Sources of Revenue Total</b>	<b>-</b>	<b>-8,000</b>	<b>-</b>	<b>-</b>	<b>-</b>
	Capital Expense					
	Capital expenditure	-	8,000	-	-	-
	<b>Capital Expense Total</b>	<b>-</b>	<b>8,000</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>510</b>	<b>Planning (Non Part 26)</b>					
	Operating Revenue					
	Property value tax requisition	32,300	-302	-303	-304	-304
	Transfers from accumulated surplus	-32,600	-	-	-	-
	<b>Operating Revenue Total</b>	<b>-300</b>	<b>-302</b>	<b>-303</b>	<b>-304</b>	<b>-304</b>
	Operating Expense					
	Labour, materials, contracted supplies and services	300	302	303	304	304
	<b>Operating Expense Total</b>	<b>300</b>	<b>302</b>	<b>303</b>	<b>304</b>	<b>304</b>
<b>533</b>	<b>House Numbering Area D</b>					
	Operating Revenue					
	Property value tax requisition	-444	-441	-442	-443	-443
	<b>Operating Revenue Total</b>	<b>-444</b>	<b>-441</b>	<b>-442</b>	<b>-443</b>	<b>-443</b>
	Operating Expense					
	Labour, materials, contracted supplies and services	444	441	442	443	443
	<b>Operating Expense Total</b>	<b>444</b>	<b>441</b>	<b>442</b>	<b>443</b>	<b>443</b>

2015-2019 Financial Plan  
Revenue and Expense by Service

Bylaw 241  
Schedule D

Func#	Function Description	Values				
		2015 (\$)	2016 (\$)	2017 (\$)	2018 (\$)	2019 (\$)
<b>534</b>	<b>House Numbering Area A Sayward</b>					
	Operating Revenue					
	Property value tax requisition	-217	-214	-215	-216	-216
	<b>Operating Revenue Total</b>	<b>-217</b>	<b>-214</b>	<b>-215</b>	<b>-216</b>	<b>-216</b>
	Operating Expense					
	Labour, materials, contracted supplies and services	217	214	215	216	216
	<b>Operating Expense Total</b>	<b>217</b>	<b>214</b>	<b>215</b>	<b>216</b>	<b>216</b>
<b>535</b>	<b>House Numbering Area B</b>					
	Operating Revenue					
	Property value tax requisition	-343	-340	-341	-342	-342
	<b>Operating Revenue Total</b>	<b>-343</b>	<b>-340</b>	<b>-341</b>	<b>-342</b>	<b>-342</b>
	Operating Expense					
	Labour, materials, contracted supplies and services	343	340	341	342	342
	<b>Operating Expense Total</b>	<b>343</b>	<b>340</b>	<b>341</b>	<b>342</b>	<b>342</b>
<b>536</b>	<b>House Numbering Area C</b>					
	Operating Revenue					
	Property value tax requisition	-343	-340	-341	-342	-342
	<b>Operating Revenue Total</b>	<b>-343</b>	<b>-340</b>	<b>-341</b>	<b>-342</b>	<b>-342</b>
	Operating Expense					
	Labour, materials, contracted supplies and services	343	340	341	342	342
	<b>Operating Expense Total</b>	<b>343</b>	<b>340</b>	<b>341</b>	<b>342</b>	<b>342</b>
<b>554</b>	<b>Economic Development - Area A Sayward</b>					
	Operating Revenue					
	Property value tax requisition	-300	-500	-500	-500	-500
	Other revenue from own sources	-2,250	-2,250	-2,250	-2,250	-2,250
	Transfers from accumulated surplus	-200	-	-	-	-
	<b>Operating Revenue Total</b>	<b>-2,750</b>	<b>-2,750</b>	<b>-2,750</b>	<b>-2,750</b>	<b>-2,750</b>
	Operating Expense					
	Labour, materials, contracted supplies and services	500	500	500	500	500
	Contribution to appropriated surplus	2,250	2,250	2,250	2,250	2,250
	<b>Operating Expense Total</b>	<b>2,750</b>	<b>2,750</b>	<b>2,750</b>	<b>2,750</b>	<b>2,750</b>
<b>555</b>	<b>Economic Development - Area 'C'</b>					
	Operating Revenue					

2015-2019 Financial Plan  
Revenue and Expense by Service

Bylaw 241  
Schedule D

Func#	Function Description	Values				
		2015 (\$)	2016 (\$)	2017 (\$)	2018 (\$)	2019 (\$)
555	Property value tax requisition	-21,080	-15,000	-15,000	-15,000	-15,000
	Transfers from accumulated surplus	-9,471	-	-	-	-
	<b>Operating Revenue Total</b>	<b>-30,551</b>	<b>-15,000</b>	<b>-15,000</b>	<b>-15,000</b>	<b>-15,000</b>
	<b>Operating Expense</b>					
	Labour, materials, contracted supplies and services	30,551	15,000	15,000	15,000	15,000
	<b>Operating Expense Total</b>	<b>30,551</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>
<b>614</b>	<b>Community Parks Area D</b>					
	<b>Operating Revenue</b>					
	Property value tax requisition	-160,904	-200,561	-202,599	-203,753	-206,765
	Conditional transfers	-	-26,689	-	-	-
	Transfers from reserves	-	-14,545	-	-	-
	Transfers from accumulated surplus	-18,000	-	-	-	-
	<b>Operating Revenue Total</b>	<b>-178,904</b>	<b>-241,795</b>	<b>-202,599</b>	<b>-203,753</b>	<b>-206,765</b>
	<b>Operating Expense</b>					
	Labour, materials, contracted supplies and services	168,704	211,595	172,399	173,553	176,565
	Transfers to reserves	10,200	30,200	30,200	30,200	30,200
	<b>Operating Expense Total</b>	<b>178,904</b>	<b>241,795</b>	<b>202,599</b>	<b>203,753</b>	<b>206,765</b>
	<b>Capital Sources of Revenue</b>					
	Conditional transfers	-32,814	-	-	-	-
	Transfers from reserves	-201,290	-	-	-	-
	Transfers from accumulated surplus	-5,357	-	-	-	-
	<b>Capital Sources of Revenue Total</b>	<b>-239,461</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
	<b>Capital Expense</b>					
	Capital expenditure	239,461	-	-	-	-
	<b>Capital Expense Total</b>	<b>239,461</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>617</b>	<b>Community Parks Area B</b>					
	<b>Operating Revenue</b>					
	Property value tax requisition	-138,767	-178,419	-178,680	-179,633	-180,038
	Transfers from reserves	-4,000	-4,000	-4,000	-4,000	-4,000
	Transfers from accumulated surplus	-39,000	-	-	-	-
	<b>Operating Revenue Total</b>	<b>-181,767</b>	<b>-182,419</b>	<b>-182,680</b>	<b>-183,633</b>	<b>-184,038</b>
	<b>Operating Expense</b>					
	Labour, materials, contracted supplies and services	134,660	136,540	138,030	140,212	141,846

2015-2019 Financial Plan  
Revenue and Expense by Service

Bylaw 241  
Schedule D

Func#	Function Description	Values				
		2015 (\$)	2016 (\$)	2017 (\$)	2018 (\$)	2019 (\$)
617	Debt interest payments	6,144	4,916	3,687	2,458	1,229
	Debt principal payments	40,963	40,963	40,963	40,963	40,963
	<b>Operating Expense Total</b>	<b>181,767</b>	<b>182,419</b>	<b>182,680</b>	<b>183,633</b>	<b>184,038</b>
618	<b>Community Parks Area C</b>					
	Operating Revenue					
	Property value tax requisition	-150,875	-180,000	-180,000	-180,000	-180,000
	Other revenue from own sources	-2,611	-2,663	-2,663	-2,663	-2,663
	Transfers from reserves	-17,193	-	-	-	-
	Transfers from accumulated surplus	-48,000	-	-	-	-
	<b>Operating Revenue Total</b>	<b>-218,679</b>	<b>-182,663</b>	<b>-182,663</b>	<b>-182,663</b>	<b>-182,663</b>
	Operating Expense					
	Labour, materials, contracted supplies and services	203,815	143,832	143,735	150,790	147,324
	Transfers to reserves	14,864	38,831	38,928	31,873	35,339
	<b>Operating Expense Total</b>	<b>218,679</b>	<b>182,663</b>	<b>182,663</b>	<b>182,663</b>	<b>182,663</b>
	Capital Sources of Revenue					
	Transfers from reserves	-102,720	-	-	-	-
	<b>Capital Sources of Revenue Total</b>	<b>-102,720</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
	Capital Expense					
	Capital expenditure	102,720	-	-	-	-
	<b>Capital Expense Total</b>	<b>102,720</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
630	<b>Vancouver Island Regional Library</b>					
	Operating Revenue					
	Property value tax requisition	-462,944	-487,466	-511,808	-537,366	-564,189
	Transfers from accumulated surplus	-1,339	-	-	-	-
	<b>Operating Revenue Total</b>	<b>-464,283</b>	<b>-487,466</b>	<b>-511,808</b>	<b>-537,366</b>	<b>-564,189</b>
	Operating Expense					
	Labour, materials, contracted supplies and services	464,283	487,466	511,808	537,366	564,189
	<b>Operating Expense Total</b>	<b>464,283</b>	<b>487,466</b>	<b>511,808</b>	<b>537,366</b>	<b>564,189</b>
640	<b>Strathcona Gardens</b>					
	Operating Revenue					
	Property value tax requisition	-3,705,391	-3,820,087	-3,613,901	-3,984,132	-4,108,427
	Grants in lieu of taxes	-33,000	-33,000	-33,000	-33,000	-33,000
	Sales of services	-1,471,100	-1,491,720	-1,507,290	-1,507,790	-1,508,790

2015-2019 Financial Plan  
Revenue and Expense by Service

Bylaw 241  
Schedule D

Func#	Function Description	Values				
		2015 (\$)	2016 (\$)	2017 (\$)	2018 (\$)	2019 (\$)
640	Other revenue from own sources	-5,950	-6,837	-6,837	-6,837	-6,837
	Transfers from accumulated surplus	-390,000	-	-	-	-
	<b>Operating Revenue Total</b>	<b>-5,605,441</b>	<b>-5,351,644</b>	<b>-5,161,028</b>	<b>-5,531,759</b>	<b>-5,657,054</b>
	<b>Operating Expense</b>					
	Labour, materials, contracted supplies and services	4,932,742	4,754,316	4,771,822	4,785,915	4,793,343
	Debt interest payments	8,691	5,918	3,946	236,108	234,135
	Debt principal payments	111,760	65,760	65,760	341,736	275,976
	Transfers to capital fund	402,248	375,650	169,500	18,000	203,600
	Transfers to reserves	150,000	150,000	150,000	150,000	150,000
	<b>Operating Expense Total</b>	<b>5,605,441</b>	<b>5,351,644</b>	<b>5,161,028</b>	<b>5,531,759</b>	<b>5,657,054</b>
	<b>Capital Sources of Revenue</b>					
	Conditional transfers	-60,767	-	-3,843,300	-	-
	Other revenue from own sources	-15,000	-	-	-	-
	Transfers from operating fund	-402,248	-375,650	-169,500	-18,000	-203,600
	Proceeds from borrowing	-	-	-7,804,500	-	-
	<b>Capital Sources of Revenue Total</b>	<b>-478,015</b>	<b>-375,650</b>	<b>-11,817,300</b>	<b>-18,000</b>	<b>-203,600</b>
	<b>Capital Expense</b>					
	Capital expenditure	478,015	375,650	11,817,300	18,000	203,600
	<b>Capital Expense Total</b>	<b>478,015</b>	<b>375,650</b>	<b>11,817,300</b>	<b>18,000</b>	<b>203,600</b>
677	<b>Kyuquot Community Hall</b>					
	<b>Operating Revenue</b>					
	Property value tax requisition	-300	-495	-495	-495	-495
	Transfers from accumulated surplus	-100	-	-	-	-
	<b>Operating Revenue Total</b>	<b>-400</b>	<b>-495</b>	<b>-495</b>	<b>-495</b>	<b>-495</b>
	<b>Operating Expense</b>					
	Labour, materials, contracted supplies and services	400	495	495	495	495
	<b>Operating Expense Total</b>	<b>400</b>	<b>495</b>	<b>495</b>	<b>495</b>	<b>495</b>
680	<b>Sayward Valley Recreation &amp; Community Hall Local Service Area</b>					
	<b>Operating Revenue</b>					
	Property value tax requisition	-20,000	-26,000	-26,000	-26,000	-26,000
	Transfers from reserves	-	-7,000	-	-	-
	Transfers from accumulated surplus	-7,000	-	-	-	-
	<b>Operating Revenue Total</b>	<b>-27,000</b>	<b>-33,000</b>	<b>-26,000</b>	<b>-26,000</b>	<b>-26,000</b>

2015-2019 Financial Plan  
Revenue and Expense by Service

Bylaw 241  
Schedule D

Func#	Function Description	Values				
		2015 (\$)	2016 (\$)	2017 (\$)	2018 (\$)	2019 (\$)
680	Operating Expense					
	Labour, materials, contracted supplies and services	25,130	32,135	25,140	25,145	25,145
	Contribution to appropriated surplus	1,870	865	860	855	855
	<b>Operating Expense Total</b>	<b>27,000</b>	<b>33,000</b>	<b>26,000</b>	<b>26,000</b>	<b>26,000</b>
685	<b>Quadra Island Community Hall Subsidy Local Service Area</b>					
	Operating Revenue					
	Property value tax requisition	-131,000	-161,571	-165,019	-168,520	-168,520
	Grants in lieu of taxes	-400	-400	-400	-400	-400
	<b>Operating Revenue Total</b>	<b>-131,400</b>	<b>-161,971</b>	<b>-165,419</b>	<b>-168,920</b>	<b>-168,920</b>
	Operating Expense					
	Labour, materials, contracted supplies and services	119,063	117,463	120,911	124,412	124,412
	Debt interest payments	-	14,440	14,440	14,440	14,440
	Debt principal payments	-	30,068	30,068	30,068	30,068
	Transfers to capital fund	5,000	-	-	-	-
	Transfers to reserves	7,337	-	-	-	-
	<b>Operating Expense Total</b>	<b>131,400</b>	<b>161,971</b>	<b>165,419</b>	<b>168,920</b>	<b>168,920</b>
	Capital Sources of Revenue					
	Transfers from operating fund	-5,000	-	-	-	-
	Transfers from reserves	-	-10,000	-10,000	-	-
	Proceeds from borrowing	-355,020	-	-	-	-
	<b>Capital Sources of Revenue Total</b>	<b>-360,020</b>	<b>-10,000</b>	<b>-10,000</b>	<b>-</b>	<b>-</b>
	Capital Expense					
	Capital expenditure	360,020	10,000	10,000	-	-
	<b>Capital Expense Total</b>	<b>360,020</b>	<b>10,000</b>	<b>10,000</b>	<b>-</b>	<b>-</b>
697	<b>Heritage Conservation - Area B</b>					
	Operating Revenue					
	Property value tax requisition	-	-1,270	-1,270	-1,270	-1,270
	Transfers from accumulated surplus	-1,696	-	-	-	-
	<b>Operating Revenue Total</b>	<b>-1,696</b>	<b>-1,270</b>	<b>-1,270</b>	<b>-1,270</b>	<b>-1,270</b>
	Operating Expense					
	Labour, materials, contracted supplies and services	1,696	1,270	1,270	1,270	1,270
	<b>Operating Expense Total</b>	<b>1,696</b>	<b>1,270</b>	<b>1,270</b>	<b>1,270</b>	<b>1,270</b>

2015-2019 Financial Plan  
Revenue and Expense by Service

Bylaw 241  
Schedule D

Func#	Function Description	Values				
		2015 (\$)	2016 (\$)	2017 (\$)	2018 (\$)	2019 (\$)
<b>698</b>	<b>Heritage Conservation - Area C</b>					
	Operating Revenue					
	Property value tax requisition	-	-1,270	-1,270	-1,270	-1,270
	Transfers from accumulated surplus	-2,091	-	-	-	-
	<b>Operating Revenue Total</b>	<b>-2,091</b>	<b>-1,270</b>	<b>-1,270</b>	<b>-1,270</b>	<b>-1,270</b>
	Operating Expense					
	Labour, materials, contracted supplies and services	2,091	1,270	1,270	1,270	1,270
	<b>Operating Expense Total</b>	<b>2,091</b>	<b>1,270</b>	<b>1,270</b>	<b>1,270</b>	<b>1,270</b>
<b>750</b>	<b>Electoral Area D Street Lighting Service</b>					
	Operating Revenue					
	Property value tax requisition	-32,993	-33,142	-34,314	-35,406	-36,454
	Other revenue from own sources	-350	-360	-360	-360	-360
	<b>Operating Revenue Total</b>	<b>-33,343</b>	<b>-33,502</b>	<b>-34,674</b>	<b>-35,766</b>	<b>-36,814</b>
	Operating Expense					
	Labour, materials, contracted supplies and services	32,123	33,502	34,674	35,766	36,814
	Deficit prior year	1,220	-	-	-	-
	<b>Operating Expense Total</b>	<b>33,343</b>	<b>33,502</b>	<b>34,674</b>	<b>35,766</b>	<b>36,814</b>
<b>770</b>	<b>Electoral Area C Street Lighting Service</b>					
	Operating Revenue					
	Property value tax requisition	-6,944	-7,036	-7,293	-7,509	-7,738
	<b>Operating Revenue Total</b>	<b>-6,944</b>	<b>-7,036</b>	<b>-7,293</b>	<b>-7,509</b>	<b>-7,738</b>
	Operating Expense					
	Labour, materials, contracted supplies and services	6,779	7,036	7,293	7,509	7,738
	Deficit prior year	165	-	-	-	-
	<b>Operating Expense Total</b>	<b>6,944</b>	<b>7,036</b>	<b>7,293</b>	<b>7,509</b>	<b>7,738</b>
<b>785</b>	<b>Transit - Area D</b>					
	Operating Revenue					
	Property value tax requisition	-123,975	-125,575	-128,986	-130,909	-130,907
	Conditional transfers	-7,000	-	-7,000	-	-
	Transfers from accumulated surplus	-12,000	-	-	-	-
	<b>Operating Revenue Total</b>	<b>-142,975</b>	<b>-125,575</b>	<b>-135,986</b>	<b>-130,909</b>	<b>-130,907</b>
	Operating Expense					
	Labour, materials, contracted supplies and services	142,975	125,575	135,986	130,909	130,907

2015-2019 Financial Plan  
Revenue and Expense by Service

Bylaw 241  
Schedule D

Func#	Function Description	Values				
		2015 (\$)	2016 (\$)	2017 (\$)	2018 (\$)	2019 (\$)
785	Operating Expense Total	142,975	125,575	135,986	130,909	130,907
790	<b>Oyster River Bank Protection Local Service Area</b>					
	Operating Revenue					
	Property value tax requisition	-18,000	-18,000	-18,000	-18,000	-18,000
	Transfers from accumulated surplus	-7,000	-	-	-	-
	Operating Revenue Total	-25,000	-18,000	-18,000	-18,000	-18,000
	Operating Expense					
	Labour, materials, contracted supplies and services	18,462	12,644	12,839	13,023	13,105
	Debt interest payments	2,832	2,832	-	-	-
	Debt principal payments	1,186	1,186	-	-	-
	Transfers to reserves	2,520	1,338	5,161	4,977	4,895
	Operating Expense Total	25,000	18,000	18,000	18,000	18,000